Meeting in honor of

THE HONORABLE EDWARD M. KENNEDY
U. S. Senator, Massachusetts

U. S.-EUROPE: REFLECTIONS FROM A TRIP TO THE SOVIET UNION

Monday, April 29, 1974
5:30-7:00 pm

Marshall D. Shulman
Director, Russian Institute, Columbia University
Presiding

Robert Hunter
Patricia K. Lawford
Colette Shulman
Jean Smith
Eric M. Warburg

Assistant to Senator Kennedy
Columbia University
E. M. Warburg Pincus & Co.

AS A COURTESY TO THE SPEAKER
MEMBERS ARE REQUESTED TO REMAIN UNTIL THE TERMINATION OF THE SESSION
THE MEETING WILL END PROMPTLY AT 7:00 PM

Members and Staff of the Council

Elie Abel
Rene Albrecht-Carrie
Robert J. Alexander
James B. Alley
Alexander Allport
Arthur G. Altschul
Frank Altschul

Harding F. Bancroft
Whitman Bassow
Philip Bastedo
Peter A. Bator
David Beim
Abraham L. Bienstock
John P. Birkeland
Joseph E. Black

COCKTAILS: 7:00-7:30 PM

To encourage a discussion atmosphere most conducive to forthright expression, it is a rule of the Council that participants will not subsequently attribute to other participants facts or opinions that are asserted in the course of a Council meeting, nor identify the source as having been a Council meeting.
Paul M. Herzog  
Keith Higget  
James T. Hill, Jr.  
Frances P. Himelfarb  
Harold K. Hochschild  
Robert L. Hoguet  
Alan W. Horton  
Thomas L. Hughes  
J. C. Hurewitz  
Henry B. Hyde  

Elmore Jackson  
Jackie Jackson  
William E. Jackson  
John K. Jessup  
William H. Johnstone  
Peter L. Jones  
Milena Jovanovitch  
Thomas A. Julian  

Carol Kahn  
Andrew M. Kamarck  
Peter H. Kaminer  
Allen H. Kassof  
Edward L. Keenan  
Maximilian W. Kempner  
Roger Kennedy  
Robert L. Kleiman  
John H. Knowles  
Winthrop Knowlton  

Henry R. Labouisse  
Dan Lacy  
Kermit Lansner  
Ivo J. Lederer  
Orin Lehman  
Hal Lehrman  
James G. Leonard  
Norbert G. Leroy  

Thomas H. Lipscomb  
Edwin A. Locke, Jr.  
Andreas F. Lowenfeld  

Isador Lubin  
E. Hugh Luckey  

John J. McCloy  
Joseph M. McDaniel, Jr.  
Porter McKeever  
Robert M. McKinney  
Robert L. McNeill  

John Macomber  
August Maffry  
Bayless Manning  
Donna Manning  
Gerald M. Mayer, Jr.  
Herman A. Metzger  
Leo Model  
Sherwood G. Moe  
Parker G. Montgomery  
John M. Montias  
Grinnell Morris  
David A. Morse  
Forrest D. Murden  
J. Morden Murphy  
Martha T. Muse  

Merlin E. Nelson  
Andre W. G. Newburg  
Thomas S. Nichols  
Matthew Nimetz  

Alfred Ogden  
Cecil J. Olmstead  

John H. Page  
John G. Palfrey  
Peggy Papadakis  
Herbert Passin  
Roland A. Paul  
Samuel B. Payne  
Kathryn C. Pelgrift  
Gustav H. Petersen  
Nicholas Philip  
Andrew J. Pierre  
Lionel I. Pincus  
Robert S. Potter  

Isidor I. Rabi  
Jay B. L. Reeves  
Whitelaw Reid  
Nicholas A. Rey  
Arthur B. Richardson  
Richard W. Richardson  
Harold Riegelman  
Donald G. Robbins, Jr.  
Thomas W. Robinson  
David Rockefeller  
Robert V. Roosa  
Ruth A. Roosa  
Oren Root  
Daniel Rose  
Frederick P. Rose  
T. W. Russell, Jr.
Mildred Sage
Harrison E. Salisbury
Richard E. Salomon
Charles E. Saltzman
Nathaniel Samuels
Howland Sargeant
John E. Sawyer
Oscar Schachter
Orville H. Schell
A. Arthur Schiller
Arthur Schlesinger, Jr.
Harry Schwartz
Barbara Schwarz
John Scott
Frederick C. Seibold, Jr.
Isaac Shapiro
Herbert Shayne
James R. Sheffield
Eleanor Sheldon
Leonard Silk
Robert Silvers
Albert G. Sims
John Slawson
David S. Smith
Gaddis Smith
Peter Solbert
Theodore C. Sorensen
Kenneth M. Spang
Stephen H. Stackpole
James H. Stebbins
Richard Stebbins
Ronald Steel
Charles R. Stevens
George D. Stoddard
Jeremy J. Stone
Jerome A. Straka
R. Peter Straus
Ralph I. Straus
Donald B. Straus
Francis X. Sutton
John Temple Swing
Phillips Talbot
George K. Tanham
Arthur R. Taylor
Michael S. Teitelbaum
Maurice Tempelsman
Evan Thomas
Kenneth W. Thompson
Seymour Topping
Edward Townsend
James F. Trees
Edward Hallan Tuck
John Turkevich
Richard Ullman
Richard P. Urfer
Henry P. Van Dusen
John Watts
Bethuel M. Webster
Kenneth Wernimont
Nils Y. Wessell
Taggart Whipple
Jennifer Whitaker
Frank X. White
Walter Wilds
Fay Willey
Richard Winslow
Robert C. Wood
Knight Woolley
Walter B. Wriston
Charles W. Yost
Edgar B. Young
John M. Young
Zenaida R. Zapanta
Dear Council Member:

In this year's election for the Council's Board of Directors, there are eight vacancies to be filled. The Nominating Committee is charged by the by-laws to nominate 12 candidates for the eight positions. The Committee is grateful to the many Council members who in response to the Committee's general solicitation suggested candidates. After considering more than 75 names suggested by Council members the Committee has nominated the following 12 persons, each of whom has indicated willingness to serve if elected.

As charged by the Council's by-laws, in preparing its slate the Committee gave particular attention to the "need for diversity with regard to age, sex, race, geographical representation and professional background".

Robert O. Anderson  
Charles F. Barber  
C. Fred Bergsten  
William A. M. Burden  
George Franklin  
Edward K. Hamilton

Harry C. McPherson, Jr.  
Peter G. Peterson  
Elliot L. Richardson  
Marshall D. Shulman  
Arthur R. Taylor  
Franklin Hall Williams

Biographical data on each of the Committee's nominees is enclosed for your information.

The mail ballot to be mailed in early June will carry these 12 names. The Council's by-laws also provide that the ballot shall contain in addition the name of any member who is nominated by petition supported by the signature of 10 or more members. There is no prescribed petition form; any member who wishes to initiate or support a petition to nominate a particular member not on the above list may do so by writing a letter to that effect to the Council at the above address, attention John Temple Swing, Esq., Vice President and Secretary. Any questions concerning election procedures should also be referred to Mr. Swing.

Letters initiating or supporting nominating petitions must be received at the Harold Pratt House not later than the close of business on May 31st since it is planned that ballots will be mailed out to all members on or before June 7th and the last date for voting in the election will be July 1st.

Sincerely,

Hedley Donovan  
Chairman, Nominating Committee
BIOGRAPHIES OF NOMINEES


GEORGE S. FRANKLIN. Born, 1913. A.B., Harvard, 1936; LL.B., Yale, 1939. Assistant to Nelson Rockefeller, 1940; Division of World Trade Intelligence, Department of State, 1941-44; Council on Foreign Relations, 1945-71, Executive Director, 1953-71; Secretary (N.A.), Trilateral Commission, 1972 to present. Office: New York City.

Member of the Council on Foreign Relations since 1947, Director since 1972.

EDWARD K. HAMILTON. Born, 1939. B.A., Minnesota, 1960. Member and Senior Member, National Security Council Staff, 1965-68; Executive Director and Staff Director, Commission on International Development, 1968-69; Vice President and Senior Fellow, The Brookings Institution, 1969-70; Director, Bureau of the Budget, City of New York, 1970-71; Deputy Mayor, City of New York, 1971-73; President, Griffenhagen-Kroeger, Inc. (management consultant), 1974 to present; Visiting Professor, Stanford University Graduate School of Business, 1974 to present. Office: San Francisco.

Member of the Council on Foreign Relations since 1968.

HARRY C. MCPHERSON, JR. Born, 1929. B.A., University of the South, 1949; LL.B., University of Texas, 1956. General Counsel, Democratic Policy Committee, U.S. Senate, 1961-63; Deputy Under Secretary International Affairs, Dept. Army, 1963-64; Assistant Secretary State Educational and Cultural Affairs, 1964-65; Special Assistant and Counsel to President Johnson, 1965-66; Special Counsel to President Johnson, 1966-69; member, Woodrow Wilson International Center for Scholars; Vice Chairman, John F. Kennedy Center for the Performing Arts, Washington; partner, Verner, Liipfert, Bernhard & McPherson, 1969 to present, and Hughes, Hubbard & Reed, 1972 to present. Office: Washington, D.C.

Member of the Council on Foreign Relations since 1973.


Member of the Council on Foreign Relations since 1971, Director since 1973.

Member of the Council on Foreign Relations since 1969.


Member of the Council on Foreign Relations since 1956, Director since 1972.


Member of the Council on Foreign Relations since 1968.


Member of the Council on Foreign Relations since 1969.
United States Senate

MEMORANDUM

Senator -

I recommend you stay out of intra-CFR politics, and not respond.

D. Aaron

Agree.

duarae
Dear Council Member:

The next election for members of the Board of Directors of the Council will be on July 1. The Nominating Committee (which is composed of the five Board members and eight additional Council members listed above) is charged with the task of nominating a slate of twelve candidates for the eight vacancies that are to be filled; additional names may be added to the ballot by a petition process, I am writing to you on behalf of the Committee to ask for any suggestions that you may have of Council members who should in your judgment be considered by the Committee as it develops its slate of candidates.

As you know, the terms of eight of the Council's twenty-four directors expire in each year. In the fall of 1974, the current terms of the following persons will end: William P. Bundy, William A. M. Burden, George S. Franklin, Joseph E. Johnson, Henry R. Labouisse, Bill D. Moyers, Peter G. Peterson, and Marshall D. Shulman. Henry R. Labouisse will be ineligible for renomination or reelection pursuant to the Seniority Retirement By-Law. Since the Nominating Committee is charged by the by-laws to nominate a slate of candidates half again as large as the number of vacancies to be filled, the Committee will develop a slate of twelve candidates for these eight positions.

In making its nominations, the Committee is charged to keep in mind the need for diversity on the Board with regard to age, sex, race, geographical representation and professional background. Voting of the membership at the July election will be by mail ballot; as was the case last year, members will be asked to mark their ballots for as many candidates as there are vacancies on the Board to be filled.

If you wish to suggest the name of a Council member whom you
believe the Committee should consider as a possible nominee, please complete and return the enclosed suggestion form. If you have more than one suggestion, please use a separate form for each. In order for a suggestion to be considered by the Committee, it must be received at the Harold Pratt House no later than Monday, April 1st.

Sincerely,

Hedley Donovan
Chairman, Nominating Committee

enclosure
NOTE

Since the attached form as completed will be xeroxed and distributed to each member of the Nominating Committee, please fill it in by typewriter. This form may be duplicated if you have more than one name to suggest.

Your suggestions should be mailed to the Council on Foreign Relations, 58 East 68th Street, New York, New York 10021, ATTN: Nominating Committee. Suggestions must be received no later than Monday, April 1, 1974.
TO the Nominating Committee:

I recommend that, as the Committee selects nominees as candidates for election to the Board, the name of _________________

be considered.

Approximate Age:

City of Principal Business Address:

Present Occupation:

Former Relevant Positions or Experience such as Government Service:

Areas of Special Competence or Expertise:

Honors, Awards, Publications and other Relevant Data:

A general statement, if you wish, as to this person's qualifications to be a Director of the Council:

Signed ________________________ Date ____________________
July 2, 1974

Dear Council Member:

At the meeting for the Annual Election of Directors of the Council on July 1, Messrs. Robert O. Anderson, George S. Franklin, Edward K. Hamilton, Harry C. McPherson, Jr., Peter G. Peterson, Elliot L. Richardson, Marshall D. Shulman, and Franklin Hall Williams were elected for three-year terms, commencing September 1, 1974.

Sincerely,

BM/jg