Chancellow Thomas Eliat.

Benyaungdahl-retired Dean of School of Social REMARKS

VICE PRESIDENT HUBERT HUMPHREY

ST. LOUIS TASK FORCE ON YOUTH OPPORTUNITY

ST. LOUIS, MISSOURI

OCTOBER 28, 1965

In May President Johnson asked me to assume responsibility for the Youth Opportunity Campaign, designed at that time to find summer jobs for young people. And we found, I might add, nearly one million jobs which otherwise would not have been available.

The second phase of the Youth Opportunity Campaign was announced by the President in August, and was aimed at encouraging young boys and girls who had

dropped out of high school to return. We have reason

to believe that this effort, too, was successful.

We are now conducting a third and continuing part of the Youth Opportunity Campaign: To not only encourage boys and girls to return to school, but to help those who have returned to stay there.

For this purpose you have formed task forces to serve your community.

There are five questions we must ask about these young people we seek to help:

First, who are they?

Second, why do they drop out?

Third, does it matter that they are dropouts?

Fourth, how do we get them back to school?

And finally, how do we keep them in school?

First, who are they? The records of your schools will quickly identify the first group which you will focus upon -- those who have dropped out and who must be personally contacted to encourage them to return.

School records will also show you those students who have dropped out and returned.

There is, however, a group which is harder to identify: Those students who have not yet quit school but who are likely to do so if we do not act.

Members of this group usually share several characteristics.

First, they are "underachievers." They are usually several years behind in basic subjects such as reading and mathematics.

Less Second, the potential dropout is often missing or late to school. He may have changed schools frequently. He does not participate in school activities such as sports or dramatics. The luminous -

He may have had discipline problems, but he probably is not a delinquent. (Some 79 per cent of dropouts have never had serious behavior problems.) He probably has an unhappy home situation.

The notion that dropouts leave school because they do not have the mental ability is largely myth. Some 61 per cent of the dropouts have IQ s at or above average.

More than four-fifths have the capacity to finish high school.

These characteristics will help you, with the cooperation of school administrators, to identify the potential dropout and help him before he leaves school.

Now, why do they drop out?

Obviously, a student who is failing some classes . . . who cannot read properly and cannot do simple arithmetic

activities of his school, is likely to drop out.

But there are other reasons.

Many dropouts are forced to leave school for economic reasons. Some 40 per cent of dropouts come from families below the poverty line, while only 12 per cent of high school graduates families are below that level.

And there is often little motivation from these families to encourage the children to stay in school. A majority of the parents of dropouts were, in fact, dropouts themselves. There is seldom any appreciation in the family of the relationship between income, employment, and education.

This leads to the third major point I wish to leave with you today. Does it matter that these young people have left school before graduation from high school?

Proposet Province

- 6 -

Does it matter to them and to our nation?

Education, of course, creates better neighbors and citizens. — Curlyation is aurasu believen to allow the catastriple And the effect of education on employability and income is overwhelming.

The fastest growth in our labor force is in the area of technical and professional jobs requiring 16 or more years of education.

Technician and semiprofessional jobs requiring
one . . . two . . . or three years of education after
high school are the second fastest growing category
in our labor force.

— Hen He Skelled Se

In the past 10 years, jobs filled by high school graduates have risen 30 per cent while jobs for those with no secondary school education have decreased 25 per cent.

JohrsEduce

If school dropouts continue at the present pace,
we will have 32 million adult, non-high school graduates
in the labor force in 1975 -- at a time when jobs for
the uneducated and untrained will be far fewer than today.

Some 45 per cent of the boys who drop school before
high school graduation earn less than \$50 per week.

College graduates earn over three-fourths more
than those who did not finish eight years of school.

This tremendous loss in potential productivity and
income hurts our country -- and the individual.

Now to my fourth question: How do we get them back to school?

The most important way to encourage young dropouts to return to school is to visit them personally.

Personal Contact

and with VIST effaintle Longtern Value of Educ-

Nothing less will do the job. For a personal visit tells the boy or girl that someone cares. And a personal visit will give you a far better idea of what is needed to help that boy or girl.

Finally, how do we keep dropouts in school once they have returned?

Above all, we must remember why students leave school.

And here I will be most frank: Beyond all the factors

I have discussed, there is often the fact that the school did not stimulate the student.

We must continually re-examine our schools.

The methods and quality of teaching have a great deal to do with whether the potential dropout stays or leaves.

Special tutorial help can be made available.

This can be done by employing college students
trained in the relevant areas of study. Often such college
students need employment too. Or tutorial aid can be
obtained through VISTA, the domestic version of the
Peace Corps, conducted by the Office of Economic
Opportunity.

Special remedial classes can be conducted for such students, to be attended along with their regular classes.

Washington, D.C. educators have formed STAY, or School To Aid Youth. This organization offers remedial classes after school until 10:00 p.m., conducted in the local high school buildings. Two out of every three dropouts who have returned choose to take these special classes. STAY also arranges part-time work for those students who otherwise would have to drop out for financial reasons.

Work - Study 7 Prog!

SHAM

(Jarademe) Another alternative has been chosen by Pasadena, California schools. / Instead of conducting special classes to be taken along with the regular school classes, Pasadena citizens have formed Project HOPE, which provides special classes to be taken in place of the regular high school classes, by those students with cultural and educational handicaps. Special attention is given those students coming from rural areas.

> Summer classes can be sponsored by the school district for slow learners. Some school districts hold longer school days for those students who are two or more years behind in basic (i.e., reading and mathematics) subjects.

> For the student who dropped out of school in one part of the country and has re-enrolled in another and dropped out again, special problems often exist. This may be a boy

from a rural area who has come to live in an urban region. In many respects, this boy is like an immigrant with all the problems of adjustment. He needs special classes to improve basic skills such as reading and mathematics.

It may be necessary to form special classes for such students, taught by the best teachers teaching high interest subjects. These classes might last for the full length of the school year, with individual members leaving the class as they are ready to begin to join regular classes.

Many young people leave school because they are failing subjects or they are so far behind their classmates that to continue seems hopeless. Various programs can be instituted to meet this problem

For the young man or woman who simply is unable academically to finish school there are alternatives. trade school, suitable employment, programs such as the Department of Labor's Neighborhood Youth Corps or the Job Corps. Adequate guidance counselling and psychological testing must be available to help these young people find their niche. - and then Industry to For those who leave simply because of the lure of immediate employment and money -- even though such money is not essential to their family -- counselling too will help.

For those who leave school, however, because of pressing financial necessity, more must be done.

For these young people, this task force must activate all the available resources of the community, both from the private and public sectors.

Business leaders can make available part-time work suitable for young people in school.

Communities can use Community Action funds to establish projects to employ young people on a part time basis.

The Neighborhood Youth Corps can be used.

Families of the boys and girls should be visited.

Finally, boys and girls leave school for a complex of reasons bundled together in the category of "failure to adjust." These boys and girls most of all need sympathetic help and counselling to find their way back to a role in their society.

Few people have the chance to individually affect the lives of young boys and girls in such a direct way. Few people have the opportunity to decisively influence the direction and the success of this country.

You have the chance to do both.

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Chancellor Thomas Eliot Ben Youngdohl-returned Dean of School of Social Work. REMARKS

VICE PRESIDENT HUBERT HUMPHREY
ST. LOUIS TASK FORCE ON YOUTH OPPORTUNITY

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ST. LOUIS, MISSOURI myntervantes
OCTOBER 28, 1965 @ Father Lucius

ZIT IS A PLEASURE FOR ME TO COME

TO ST. LOUIS TO ENLIST YOUR HELP IN

COMBATTING A PROBLEM WHICH HAS ALREADY

RECEIVED THE ATTENTION OF YOUR

SPLENDID HUMAN DEVELOPMENT CORPORATION.

AS A PRIVATE, NON-PROFIT CORPORATION,

EXEMPLIFIES THE COOPERATION WHICH MUST

EXIST BETWEEN THE PUBLIC AND PRIVATE

SECTORS IF THE WAR ON POVERTY AND

RELATED BATTLES SUCH AS THAT AGAINST

SCHOOL DROPOUTS ARE TO BE WON

THE SMOOTH WORKING RELATIONSHIP WHICH EXISTS BETWEEN THIS PRIVATE CORPORATION AND THE VARIOUS CITY AND STATE PUBLIC WELFARE AGENCIES, AS WELL AS PRIVATE INDUSTRY, IS INDEED THE ENVY OF OTHER CITIES TO DEAN WAYNE VASEY OF WASHINGTON UNIVERSITY, THE FIRST GENERAL MANAGER OF THE HUMAN DEVELOPMENT CORPORATION, MR. HARLAN HEATH, THE ACTING GENERAL MANAGER, MR. SAM BERNSTEIN, THE NEWLY APPOINTED GENERAL MANAGER, AND TO JUDGE THEODORE MCMILLIAN, THE CHAIRMAN OF THE BOARD OF DIRECTORS, WE PAY TRIBUTE

ME TO ASSUME RESPONSIBILITY FOR
THE YOUTH OPPORTUNITY CAMPAIGN,
DESIGNED AT THAT TIME TO FIND
SUMMER JOBS FOR YOUNG PEOPLE.
AND WE FOUND, I MIGHT ADD, NEARLY
ONE MILLION JOBS WHICH OTHERWISE
WOULD NOT HAVE BEEN AVAILABLE.

IN ST. LOUIS, MAYOR CERVANTES

PROVIDED AN EXAMPLE FOR THE REST

OF OUR COUNTRY BY WRITING SEVENTEEN

THOUSAND EMPLOYERS IN THE ST. LOUIS

METROPOLITAN AREA TO ENLIST THEIR

HELP.

OPPORTUNITY CAMPAIGN WAS ANNOUNCED
BY THE PRESIDENT IN AUGUST, AND
WAS AIMED AT ENCOURAGING YOUNG
BOYS AND GIRLS WHO HAD DROPPED
OUT OF HIGH SCHOOL TO RETURN. WE
HAVE REASON TO BELIEVE THAT THIS
EFFORT, TOO, WAS SUCCESSFUL.

AGAIN, MAYOR CERVANTES PROVIDED
THAT SORT OF LEADERSHIP WHICH IS
NECESSARY TO THE SUCCESS OF THE
CAMPAIGN BY DELIVERING A SERIES OF
RADIO AND TELEVISION BROADCASTS
TO ENCOURAGE YOUNG PEOPLE TO RETURN
TO SCHOOL.

WE ARE NOW CONDUCTING A THIRD AND CONTINUING PART OF THE YOUTH OPPORTUNITY CAMPAIGN: TO NOT ONLY ENCOURAGE BOYS AND GIRLS TO RETURN TO SCHOOL, BUT TO HELP THOSE WHO HAVE RETURNED TO STAY THERE.

/FOR THIS PURPOSE YOU HAVE FORMED
TASK FORCES TO SERVE YOUR COMMUNITY.

THERE ARE FIVE QUESTIONS WE MUST ASK ABOUT THESE YOUNG PEOPLE WE SEEK TO HELP:

FIRST, WHO ARE THEY?

SECOND, WHY DO THEY DROP OUT?

THIRD, DOES IT MATTER THAT THEY

ARE DROPOUTS?

FOURTH, HOW DO WE GET THEM BACK TO SCHOOL?

AND FINALLY, HOW DO WE KEEP THEM IN SCHOOL?

FIRST, WHO ARE THEY? THE RECORDS

OF YOUR SCHOOLS WILL QUICKLY IDENTIFY

THE FIRST GROUP WHICH YOU WILL FOCUS

UPON -- THOSE WHO HAVE DROPPED OUT

AND WHO MUST BE PERSONALLY CONTACTED

TO ENCOURAGE THEM TO RETURN

SCHOOL RECORDS WILL ALSO SHOW

YOU THOSE STUDENTS WHO HAVE DROPPED OUT AND RETURNED.

WHICH IS HARDER TO IDENTIFY:
THOSE STUDENTS WHO HAVE NOT YET
QUIT SCHOOL BUT WHO ARE LIKELY
TO DO SO IF WE DO NOT ACT.

ZMEMBERS OF THIS GROUP USUALLY SHARE SEVERAL CHARACTERISTICS.

FIRST, THEY ARE "UNDERACHIEVERS."

THEY ARE USUALLY SEVERAL YEARS

BEHIND IN BASIC SUBJECTS SUCH AS

READING AND MATHEMATICS.

/ SECOND, THE POTENTIAL DROPOUT IS OFTEN MISSING OR LATE TO SCHOOL. HE MAY HAVE CHANGED SCHOOLS FREQUENTLY. HE DOES NOT PARTICIPATE IN SCHOOL ACTIVITIES SUCH AS SPORTS OR DRAMATICS. - extra curinular -LHE MAY HAVE HAD DISCIPLINE PROBLEMS, BUT HE PROBABLY IS NOT A DELINQUENT. (SOME 79 PER CENT OF DROPOUTS HAVE NEVER HAD SERIOUS BEHAVIOR PROBLEMS.) HE PROBABLY HAS AN UNHAPPY HOME SITUATION.

THE NOTION THAT DROPOUTS LEAVE
SCHOOL BECAUSE THEY DO NOT HAVE
THE MENTAL ABILITY IS LARGELY MYTH.

SOME 61 PER CENT OF THE DROPOUTS
HAVE IQ'S AT OR ABOVE AVERAGE.

MORE THAN FOUR-FIFTHS HAVE THE

CAPACITY TO FINISH HIGH SCHOOL.

YOU, WITH THE COOPERATION OF SCHOOL ADMINISTRATORS, TO IDENTIFY THE POTENTIAL DROPOUT AND HELP HIM BEFORE HE LEAVES SCHOOL.

OBVIOUSLY, A STUDENT WHO IS

FAILING SOME CLASSES...WHO CANNOT

READ PROPERLY AND CANNOT DO SIMPLE

ARITHMETIC...WHO HAS NOT BECOME

INVOLVED IN THE SOCIAL ACTIVITIES

OF HIS SCHOOL, IS LIKELY TO DROP

OUT.

MANY DROPOUTS ARE FORCED TO

LEAVE SCHOOL FOR ECONOMIC REASONS.

SOME 40 PER CENT OF DROPOUTS COME

FROM FAMILIES BELOW THE POVERTY

LINE, WHILE ONLY 12 PER CENT OF

HIGH SCHOOL GRADUATES' FAMILIES

ARE BELOW THAT LEVEL.

Drop - out

/ AND THERE IS OFTEN LITTLE MOTIVATION FROM THESE FAMILIES TO ENCOURAGE THE CHILDREN TO STAY IN SCHOOL. A MAJORITY OF THE PARENTS OF DROPOUTS WERE, IN FACT, DROPOUTS THEMSELVES. THERE IS SELDOM ANY APPRECIATION IN THE FAMILY OF THE RELATIONSHIP BETWEEN INCOME, EMPLOYMENT AND EDUCATION. THIS LEADS TO THE THIRD MAJOR POINT I WISH TO LEAVE WITH YOU TODAY. DOES IT MATTER THAT THESE YOUNG PEOPLE HAVE LEFT SCHOOL BEFORE GRADUATION FROM HIGH SCHOOL?

Jefferson - Cannot be both free + ignorant

DOES IT MATTER TO THEM AND TO OUR NATION?

LEDUCATION, OF COURSE, CREATES

BETTER NEIGHBORS AND CITIZENS.

RACE BETWEEN

CATASTROPHE

AND THE EFFECT OF EDUCATION ON EMPLOYABILITY AND INCOME IS OVERWHELMING.

THE FASTEST GROWTH IN OUR LABOR FORCE IS IN THE AREA OF TECHNICAL AND PROFESSIONAL JOBS REQUIRING 16 OR MORE YEARS OF EDUCATION.

TECHNICIAN AND SEMIPROFESSIONAL

JOBS REQUIRING ONE...TWO...OR THREE

YEARS OF EDUCATION AFTER HIGH

SCHOOL ARE THE SECOND FASTEST

GROWING CATEGORY IN OUR LABOR FORCE

IN THE PAST 10 YEARS, JOBS FILLED

BY HIGH SCHOOL GRADUATES HAVE RISEN

30 PER CENT WHILE JOBS FOR THOSE

WITH NO SECONDARY SCHOOL EDUCATION

HAVE DECREASED 25 PER CENT.

Jobs + Education

THE PRESENT PACE, WE WILL HAVE

32 MILLION ADULT, NON-HIGH SCHOOL

GRADUATES IN THE LABOR FORCE IN

1975 -- AT A TIME WHEN JOBS FOR

THE UNEDUCATED AND UNTRAINED WILL

BE FAR FEWER THAN TODAY.

VSOME 45 PER CENT OF THE BOYS
WHO DROP SCHOOL BEFORE HIGH SCHOOL
GRADUATION EARN LESS THAN \$50 PER
WEEK.

COLLEGE GRADUATES EARN OVER
THREE-FOURTHS MORE THAN THOSE WHO
DID NOT FINISH EIGHT YEARS OF SCHOOL.

THIS TREMENDOUS LOSS IN POTENTIAL PRODUCTIVITY AND INCOME HURTS OUR COUNTRY -- AND THE INDIVIDUAL.

NOW TO MY FOURTH QUESTION: HOW DO WE GET THEM BACK TO SCHOOL?

And the MOST IMPORTANT WAY TO

ENCOURAGE YOUNG DROPOUTS TO RETURN

TO SCHOOL IS TO VISIT THEM PERSONALLY.

NOTHING LESS WILL DO THE JOB!

OR GIRL THAT SOMEONE CARES. 2 AND A

PERSONAL VISIT WILL GIVE YOU A FAR

BETTER IDEA OF WHAT IS NEEDED TO

HELP THAT BOY OR GIRL.

IN SCHOOL ONCE THEY HAVE RETURNED?

ABOVE ALL, WE MUST REMEMBER WHY

STUDENTS LEAVE SCHOOL. AND HERE I

WILL BE MOST FRANK: BEYOND ALL THE

FACTORS I HAVE DISCUSSED, THERE IS

OFTEN THE FACT THAT THE SCHOOL DID

NOT STIMULATE THE STUDENT.

WE MUST CONTINUALLY RE-EXAMINE OUR SCHOOLS.

THE METHODS AND QUALITY OF
TEACHING HAVE A GREAT DEAL TO DO
WITH WHETHER THE POTENTIAL DROPOUT
STAYS OR LEAVES.

SPECIAL TUTORIAL HELP CAN BE MADE AVAILABLE. ZTHIS CAN BE DONE BY EMPLOYING COLLEGE STUDENTS TRAINED IN THE RELEVANT AREAS OF STUDY. OFTEN SUCHASTUDENTS NEED EMPLOYMENT TOO. OR TUTORIAL AID CAN BE OBTAINED THROUGH VISTA, THE DOMESTIC VERSION OF THE PEACE CORPS, CONDUCTED BY THE OFFICE OF ECONOMIC OPPORTUNITY.

SPECIAL REMEDIAL CLASSES CAN BE STAY CONDUCTED FOR SUCH STUDENTS, TO BE ATTENDED ALONG WITH THEIR REGULAR CLASSES.

WASHINGTON, D.C. EDUCATORS HAVE
FORMED STAY, OR SCHOOL TO AID YOUTH.

THIS ORGANIZATION OFFERS REMEDIAL

CLASSES AFTER SCHOOL UNTIL 10:00 P.M.,

CONDUCTED IN THE LOCAL HIGH SCHOOL

BUILDINGS. TWO OUT OF EVERY THREE

DROPOUTS WHO HAVE RETURNED CHOOSE

TO TAKE THESE SPECIAL CLASSES.

STAY ALSO ARRANGES PART-TIME WORK

FOR THOSE STUDENTS WHO OTHERWISE WOULD HAVE TO DROP OUT FOR FINANCIAL REASONS.

ANOTHER ALTERNATIVE HAS BEEN CHOSEN BY PASADENA, CALIFORNIA SCHOOLS. / INSTEAD OF CONDUCTING SPECIAL CLASSES TO BE TAKEN ALONG WITH THE REGULAR SCHOOL CLASSES, PASADENA CITIZENS HAVE FORMED PROJECT HOPE, WHICH PROVIDES SPECIAL CLASSES TO BE TAKEN IN PLACE OF THE REGULAR HIGH SCHOOL CLASSES, BY THOSE STUDENTS WITH CULTURAL AND EDUCATIONAL HANDICAPS And SPECIAL ATTENTION IS GIVEN THOSE STUDENTS COMING FROM RURAL AREAS.

SUMMER CLASSES CAN BE SPONSORED
BY THE SCHOOL DISTRICT FOR SLOW
LEARNERS. SOME SCHOOL DISTRICTS
HOLD LONGER SCHOOL DAYS FOR THOSE
STUDENTS WHO ARE TWO OR MORE YEARS
BEHIND IN BASIC (I.E., READING AND
MATHEMATICS) SUBJECTS.

OF SCHOOL IN ONE PART OF THE COUNTRY

AND HAS RE-ENROLLED IN ANOTHER AND

DROPPED OUT AGAIN, SPECIAL PROBLEMS

OFTEN EXIST. THIS MAY BE A BOY FROM

A RURAL AREA WHO HAS COME TO LIVE IN

AN URBAN REGION. IN MANY RESPECTS,

THIS BOY IS LIKE AN IMMIGRANT WITH

ALL THE PROBLEMS OF ADJUSTMENT. HE

NEEDS SPECIAL CLASSES TO IMPROVE BASIC

SKILLS SUCH AS READING AND MATHEMATICS.

SPECIAL CLASSES FOR SUCH STUDENTS,
TAUGHT BY THE BEST TEACHERS,
TEACHING HIGH INTEREST SUBJECTS.

THESE CLASSES MIGHT LAST FOR THE
FULL LENGTH OF THE SCHOOL YEAR,
WITH INDIVIDUAL MEMBERS LEAVING
THE CLASS AS THEY ARE READY TO
BEGIN TO JOIN REGULAR CLASSES.

MANY YOUNG PEOPLE LEAVE SCHOOL
BECAUSE THEY ARE FAILING SUBJECTS
OR THEY ARE SO FAR BEHIND THEIR
CLASSMATES THAT TO CONTINUE SEEMS
HOPELESS. AVARIOUS PROGRAMS CAN BE
INSTITUTED TO MEET THIS PROBLEM.

FOR THE YOUNG MAN OR WOMAN WHO
SIMPLY IS UNABLE ACADEMICALLY TO
FINISH SCHOOL THERE ARE ALTERNATIVES:
TRADE SCHOOL, SUITABLE EMPLOYMENT,
PROGRAMS SUCH AS THE DEPARTMENT OF
LABOR'S NEIGHBORHOOD YOUTH CORPS OR
THE JOB CORPS. ADEQUATE GUIDANCE
COUNSELING AND PSYCHOLOGICAL TESTING
MUST BE AVAILABLE TO HELP THESE
YOUNG PEOPLE FIND THEIR NICHE.

And then I ndustry to Cooperate in finding Jobs FOR THOSE WHO LEAVE SIMPLY

BECAUSE OF THE LURE OF IMMEDIATE

EMPLOYMENT AND MONEY -- EVEN THOUGH

SUCH MONEY IS NOT ESSENTIAL TO

THEIR FAMILY -- COUNSELLING TOO

WILL HELP.

FOR THOSE WHO LEAVE SCHOOL,
HOWEVER, BECAUSE OF PRESSING
FINANCIAL NECESSITY, MORE MUST BE
DONE.

FOR THESE YOUNG PEOPLE, THIS
TASK FORCE MUST ACTIVATE ALL THE
AVAILABLE RESOURCES OF THE
COMMUNITY, BOTH FROM THE PRIVATE
AND PUBLIC SECTORS.

BUSINESS LEADERS CAN MAKE

AVAILABLE PART-TIME WORK SUITABLE

FOR YOUNG PEOPLE IN SCHOOL.

COMMUNITIES CAN USE COMMUNITY

Of the Pounty Prof.

ACTION FUNDS TO ESTABLISH PROJECTS

TO EMPLOY YOUNG PEOPLE ON A PART TIME

BASIS.

THE NEIGHBORHOOD YOUTH CORPS CAN BE USED.

FAMILIES OF THE BOYS AND GIRLS SHOULD BE VISITED.

/FINALLY, BOYS AND GIRLS LEAVE SCHOOL FOR A COMPLEX OF REASONS BUNDLED TOGETHER IN THE CATEGORY OF "FAILURE TO ADJUST." THESE BOYS AND GIRLS MOST OF ALL NEED SYMPATHETIC HELP AND COUNSELLING TO FIND THEIR WAY BACK TO A ROLE IN THEIR SOCIETY.

FEW PEOPLE HAVE THE CHANCE TO INDIVIDUALLY AFFECT THE LIVES OF YOUNG BOYS AND GIRLS IN SUCH A tunty DIRECT WAY. FEW PEOPLE HAVE THE OPPORTUNITY TO DECISIVELY INFLUENCE THE DIRECTION AND THE SUCCESS OF THIS COUNTRY.

YOU HAVE THE CHANCE TO DO BOTH.

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