Waldorf-Astoria Hotel
New York City
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## MY OWN RECORD AND THE URBAN CRISIS "

MY FIRST EXPERIENCE IN GOVERNMENT, 25
YEARS AGO, WAS IN THE FIELD OF JOB RETRAINING
AND MANPOWER.

I WAS MAYOR OF MINNEAPOLIS FROM 1945-8
WE PASSED THE FIRST MUNICIPAL FAIR EMPLOYMENT
PRACTICES ACT IN MINNEAPOLIS. FOR THE FIRST
TIME, THE MAYOR GOT INVOLVED IN LABOR-MANAGE

2. MENT RELATIONS PROBLEMS. WE CRACKED DOWN ON ORGANIZED CRIME, AND REORGANIZED AND IMPROVE THE EFFICIENCY OF THE CITY'S HOUSING AND SOCIAL SERVICES DEPARTMENTS.

I WANT YOU TO KNOW THAT I UNDERSTAND THE PROBLEMS OF CITIES. THE WAY TO SOLVE THE PROBLEM IS BY PARTICIPATION, PARTICIPATION IN JOBS, PARTICIPATION IN THE GOVERNMENT, PARTI

CIPATION IN THE EDUCATIONAL PROCESS, PARTICI\_
PATION IN THE BUSINESS LIFE OF THE CITY. THAT
WAY EACH PERSON HAS SUCH A STAKE IN THE SOCIETY,
SUCH A REASON FOR PROTECTING IT AND PRESERVING
IT, THAT DEMONSTRATIONS AND RIOTS ARE SIMPLY
NOT NEEDED, AS AN EXPRESSION OF FRUSTRATION
NOR AS A WAY OF PROTESTING THE CONDITIONS IN
WHICH PEOPLE LIVE.

A FEW YEARS AGO I SAID THAT IF I LIVED IN ONE OF THESE URBAN SLUMS I " MIGHT LEAD A PRETTY GOOD RIOT MYSELF." THERE WAS A LOT OF OPPOSITION -- BUT WHAT WE MUST DO IS ELIMINATE THE CAUSES OF RIOTS. I THINK IT CAN BE DONE.

6.
UP CAPITAL FOR EXPANSION. I KNOW THAT "BODEGA"

( BO DAY GA) MEANS GROCERY STORE. WHAT IS THE

SPANISH WORD FOR DRUG STORE? THE SMALL BUSINESS

MAN SHOULD BE A FRIEND, AN ADVISOR, AND A HELPER

TO HIS COMMUNITY. I WANT TO SET UP URBAN DEV\_

ELOPMENT BANS THAT WILL EXPAND EXISTING PRO
GRAMS TO UNDERWRITE THE RISKS OF SMALL BUSINESS,

PROVIDING CAPITAL AT LOW INTEREST RATES, --

#### 5. SMALL BUSINESS

I KNOW SOMETHING ABOUT SMALL BUSINESS
BECAUSE I WORKED AT THE FAMILY DRUG STORE AND
WE WORKED PRETTY HARD. THE PUERTO RICAN COMMU\_
NITY THROUGHOUT THIS NATION HAS MOVED INTO THE
STRUCTURE OF SOCIETY VERY QUICKLY THROUGH ITS
ENTREPRENURIAL PURSUITS, --SETTING UP SMALL
BUSINESSES, SERVING THE COMMUNITY AND BUILDING

7.
PROVIDING ADVICE AND COUNSELLING -- AND GIVING
SMALL BUSINESSES A GREATER SHARE OF GOVERNMENT
CONTRACTS.

### 8. POLITICAL PARTICIPATION

I'VE TOLD MY PEOPLE THAT THERE MUST

BE A MAXIMUM EFFORT ON VOTER REGISTRATION.

ONCE YOU'RE A REGISTERED VOTER, YOU CAN BECOME

AN ACTIVE MEMBER OF A POLITICAL PARTY -- YOU

CAN RUN FOR OFFICE, -- YOU CAN INFLUENCE THE

ELECTED AND APPOINTED OFFICIALS WHO RUN YOUR

CITY, STATE, AND FEDERAL GOVERNMENTS.

10.
USING FAIR AND DEMOCRATIC PROCEDURES, TO CAP\_
TURE CONTROL OF IT.

9.
SOME PEOPLE WANT TO DESTROY OUR POLITI\_
CAL SYSTEM. DON'T LET THEM DO IT. IT'S HARD
TO BECOME PART OF IT BUT IT'S WORTH IT. IN
THE 1940s I HELPED ORGANIZE THE DEMOCRATICFARM-LABOR PARTY IN MINNESOTA. NOW I'M VICE
PRESIDENT. IF YOU'RE INTERESTED IN POLITICS
AND PUBLIC SERVICE, DON'T TEAR DOWN THE POLI\_
TICAL SYSTEM. WORK WITHIN IT AND TRY,

11.

#### **EMPLOYMENT**

I'VE OUTLINED A PROGRAM FOR THE CITIES.

WE NEED THE SAME WILLINGNESS TO SPEND MONEY,

AND TO FOLLOW THROUGH, THAT WE DEMONSTRATED

WITH THE MARSHALL PLAN AFTER WORLD WAR II. WE

DON'T WANT TO BUTLD LIVES FOR PEOPLE, -- WE

WANT THEM TO BUILD THEIR OWN LIVES.

I'VE SAID THAT I DON'T ESPECIALLY CARE

12. FOR A GUARANTEED INCOME PROGRAM. I WANT TO SEE REAL JOBS -- EARNING REAL MONEY -- WITH A REAL FUTURE. WE HOPE TO HAVE THOSE JOBS PROVIDED THROUGH THE FREE ENTERPRISE SYSTEM -- AND GOVERNMENT CAN SUPPORT PRIVATELY-SPONSORED AND ADMINISTERED PROGRAMS. THERE MUST BE EXPANDED OPPORTUNITIES IN GOVERNMENT EMPLOYMENT SO THERE WILL BE ADEQUATE MUNICIPAL HOSPITAL

13.
AND HEALTH FACILITIES, ADEQUATE STREET CLEAN\_
ING PROGRAMS, -- EFFECTIVE HOUSING CODE EN\_
FORCEMENT, AND ENOUGH POLICE PROTECTION SO THAT
THE PERSON WHO EARNS MONEY DOESN'T HAVE TO
WORRY ABOUT BEING ROBBED.

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