der Fleming - 4sthur der Moos - mac.

Thank you for your patience.

I must confess to having been carried away in my research for my course on American government and political institutions.

I thought a year or two in the mayor's office would provide fresh insights and experiences to enliven my classes. But you know how one thing leads to another in politics . . . as long as you keep winning.

I can, however, announce this afternoon that my basic research has been completed. The American people took care of that . . . although just barely. The data are in hand . . . although I'm not sure I can translate it all to punch cards.

as contemporary political scientists are supposed to do . . . or so I am told. In any event, I find that after 25 years in the field, there are some things I have to say about American government, national security, and related topics . . . and I have much to learn . . . Ad for both these reasons I am honored and highly pleased to accept the joint invitation of the University of Minnesota and Macalester College to join their distinguished faculties.

As a mayor, a U. S. Senator, Vice President, and

Presidential candidate I have visited many college campuses

at home and in foreign lands . . . it now must number in the

hundreds. And frequently I have observed always in jest

of course, that I was just a refugee from the classroom but the

I was keeping my credentials in order . . . just in case: Well,

here we are! And I couldn't be happier with your kind invitation.

You might be interested in my reasons for returning to the campus. My motives are primarily selfish. Service in elected public office has many rewards... the opportunity to participate in building a better city, or state or nation... or even a better world. You have the opportunity to meet dynamic and committed people of all persuasions. You have the opportunity to learn and to travel.

But with these rewards -- and they are considerable -also come certain sacrifices -- and they too are considerable.

There are the obvious sacrifices -- the frequent separations
from your family, the loss of personal privacy, the expenditure
of time and energy in prodigious amounts, the controversies
which inevitably arise in the debate over public issues.

There is, however, another sacrifice which is not so evident, but which for me has become particularly severe over the last years: the sacrifice of having to think and act in terms of what is politically feasible given the circumstances of the moment . . . the art of defining what is possible in the complex world of politics.

I offer no apologies for assuming this posture as an elected public official. I decided long ago that my service to the people would be judged ultimately by what I accomplished . . . what I achieved . . . rather than what I said I wanted to achieve. In politics, as elsewhere, talk is cheap . . . results are harder to come by. And results were what I wanted on my record.

This does not mean, of course, that a public official says only what the people want to hear. Far from it. A public official must lead . . . he must stretch the minds and opinions of the people toward new goals and objectives . . . he must help them do things they might otherwise reject or ignore.

environment where other people have their opinions and views on every important question . . . and conflict is inevitable.

The essence of democratic government is the process whereby these conflicting opinions are accommodated, one with another.

This demands that you always bear in mind the need for an honorable compromise. You must always search for the answer which will command a workable majority, even as you prepare to take the next step toward the ultimate goals you are seeking.

The imperative of getting results in the public arena means that, in the long run, you must often sacrifice your opportunities to explore the uncharted areas of many vital issues . . . the visionary and experimental proposals which have yet to win legitimacy in the public forum. Such mechanisms as task forces -- staffed largely by non-public, academic figures -- help bring these ideas to the attention of elected officials. But that is not the same as doing this kind of thinking for yourself. And, for me, this has been a considerable sacrifice I view my appointment at the University and Macalester primarily as an opportunity to work with, and learn from the students and faculty who operate on the leading edge of thought and action on the critical problems of the human race.

of great turmoil requires only the most limited perception of reality.

In country after country, the university has become a focal point in mankind's never ending search for answers to certain basic questions of human existence: How should men live together? What do we mean by justice? What manner of social, political and economic institutions should we establish? What procedures should we devise to settle the vital questions of life and death in a civilized society? How should we educate our citizens?

The Carnegie Commission on Higher Education has proposed that Congress provide the funds needed to send one million students to college who otherwise would be denied this chance due to lack of money. Many billions of public funds would be required to

reach this goal ... but we cannot accept much longer a situation where the simple accident of birth deprives many of our potentially most creative and productive citizens the right of participating fully in the life of this nation. The loss to the country is enormous ... the sacrifice of the individuals involved is immoral and outrageous. As a private citizen I will be doing everything I can to build public support for the Carnegie Commission's report. We must summon the courage, and the common sense, to act affirmatively on these recommendations.

But we also know that simply pouring billions of dollars into our existing institutions is not a sufficient answer. How will the money be spent? How will the universities and colleges structure their operations? What role will the students play in such vital decisions as curriculum, faculty appointments, and rules of conduct?

No one supposes for a moment that answers to any of these questions are self-evident or easy. To the countrary they raise the most difficult and confounding of questions because they involve the most fundamental human relationships within the university and in society at large ... questions of authority, of consent, of justice. But it is equally clear that many of the answers which were satisfactory even a decade ago are no longer acceptable. he universities have become a forum for the expression of this dissatisfaction, as well as the place where better answers are being sought. And for that reason I wanted to return to the campus ... to participate fully in this search for better answers.

I return, in short, not primarily to teach . . . although I will be doing some of this. But I come back to learn and to have

my mind and senses stretched once again by the students and faculty with whom I will be associated.

This country has never produced a finer generation of young people than the one now enrolled in our institutions of higher learning. They are speaking out with a sense of honesty and morality which, on occasion, produces more heat than light. But they are rightly questioning the assumptions and institutions which they see as irrelevant to the contemporary human condition, In some cases they may be dead wrong. In other cases they may be right. But right or wrong they have brought a new ferment and life to our society which is essential ... yes, essential ... to our building a more just and humane world community.

This is the fundamental reason why I never doubted for a moment that some relationship with a university or a college would

be highly desirable if I failed in my campaign for the Presidency.

It is entirely my good fortune that the offer came from two schools which always have commanded a special place in my heart.

For you to believe that I might enrich the life of the

University of Minnesota and Macalester College is both gracious

on your part and flattering to me But I know, and I wanted to

emphasize at the outset, that I return primarily because of what

I will learn from you.

And I can hardly wait to begin.

#

Barney malusky GTA - my ton met 35 million americans - Mrigan Knows must lim better -Tony Dechant o miller how america 8) modernzeom ection ro Sen montale ~ I will be your - Sen Burdisk & Dévelop Rural america · Gov Levander cong. andrews @ consume our - H. Con Gotte Resources Thursh - Immed } - Land - Crosing - may or BynnE - With-Pallit inforgueable President Fred Ehlers. - An - Pelletin Con howerm (X)-Educationyama I Shell Soon be enders D- Care in Eller worderful Trushes 1 20 years I Pullis Service (why testmore) Q-Trust each other in waching to 24 years -= Durto Drum, to * Proture - War-Revence > Prosperty - Space + of Plan, to build! Davi + Cuk Bace-arms. Wonderful experience -Daret Bankhurger Juply galis

GTA Banquet, St. Pac Minn. November 21, 1768

Headtable Guests

The Vice President Senator Mondale Senator Burdick Congressman Andrews Governor Harold LeVander Lt. Gov. James B. Goetz Rev. A. R. Filbin, St. Pious Catholic Church Mayor Thomas R. Byrn B. J. Malusky, General Manager, GTA Lowell Hergens, Asst. General Manager, GTA Fred J. Ehlers, President GTA Jewell Haaland, First Vice President GTA Harold G. Skaar, Second Vice President GTA Lloyd J. Michels, Secretary-Treasurer GTA Norman E. Olsen, Director, GTA Arnold C. Peterson, Director, GTA August Dahme, Director, GTA Ole L. Olson, Director, GTA Ervin Schumacher, Director, GTA Gordon H. Matheson, Director, GTA Olaf Hango, Director, GTA Raymond A. Muhs, Director, GTA Tony T. Dechant, President National Farmers Union

How anderson 1 Bits.
THE REPUBLICANS HAVE ACCUSED THE DEMOCRATS OF
BEING WILLING TO INTERFERE WITH EXPORT MARKETS IN SERIOUS
CONTINGENCIES SUCH AS SHORT SUPPLIES WERE IN THE UNITED
THAT POSITION, MY FRIENDS, IS FULLY CONSISTENT WITH THE
EXISTING EXPORT ADMINISTRATION ACT -WAICH WAS SIGNED BY ONE SERRY FORD. Embargo usue.
DEMOCRATS AND REPUBLICANS SUPPORT THE EXPORT
ADMINISTRATION ACT, WHICH PROVIDES THAT OUR EXPORT SALES
ARE NOT TO BE INTERFERED WITH UNLESS THERE ARE SERIOUS
SHORTAGES HERE IN THE UNITED STATES. AND YET IN 1973, 1974
AND 1975 THE NIXON-FORD ADMINISTRATION INTERFERED WITH
EXPORT MARKETS WHEN THERE WAS NO SHORTAGE AND IN BLATANT
DISREGARD OF ESTABLISHED LAW.

THESE UNWARRANTED INTERFERENCES IN YOUR BUSINESS HAVE

COST MILLIONS AND EVEN BILLIONS OF DOLLARS.

Mach THE ISSUE THE LIES AT THE DOOR OF THE REPUBLICAN

ADMINISTRATION. ARE THEY FINALLY PREPARED TO OBEY THE LAW

WHICH IS CONSISTENT WITH WEETING OUR NATIONAL SECURITY

REQUIREMENTS? OR HOUED THEY CONTINUE TO MAKE INTERVENTIONS-

WHICH ARE NOT NEEDED AND

THIS ADMINISTRATION HAS NOT SHOWN THE SAME INTEREST IN

INTERVENING TO PROTECT OUR PRODUCERS AGAINST SHARP INCREASES

IN THE IMPORTATION OF MEAT, SUGAR, PALM OIL OR DAIRY PRODUCTS.

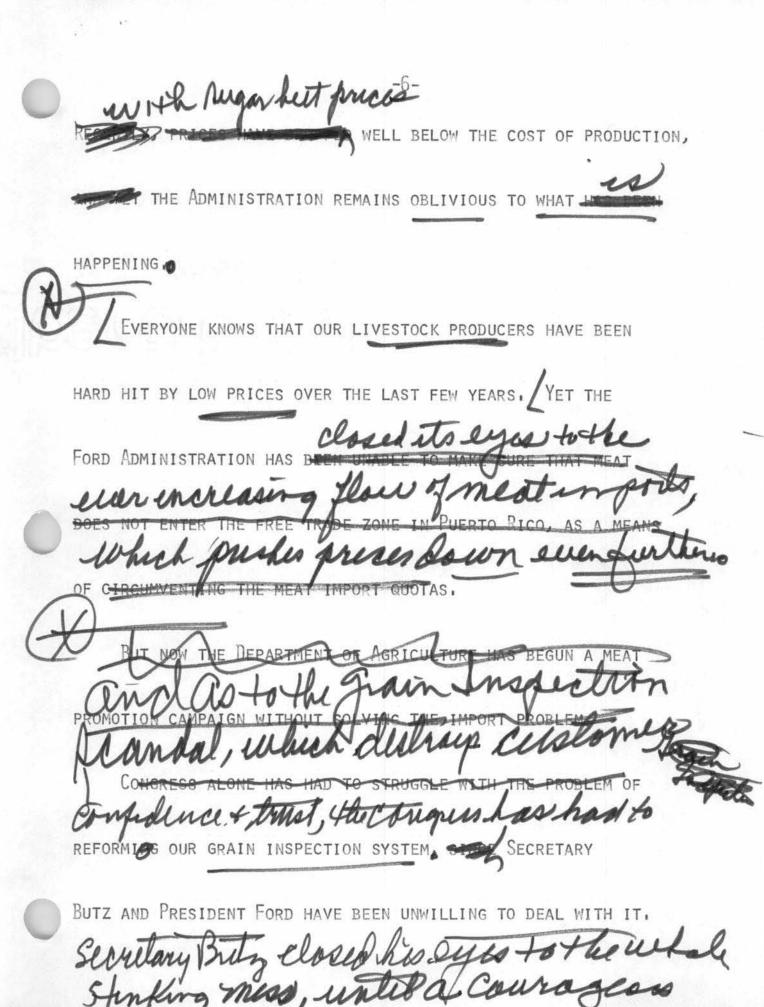
IN THE CASE OF CHEDDAR CHEESE, THE ADMINISTRATION

permited p imports nearly ten fold in Early 1974, LEADING

TO A DISASTROUS DROP OF NEARLY 25 PERCENT IN PRICES PAID TO

OUR DAIRY FARMERS IN A SIX MONTH PERIOD,

-5-LANIGAN REPORT WHICH CALLED FOR INCREASED BAIRY EXPENSE OF OUR ALREADY HED PRESSED PRODUCERS. In the case of palm oil, 1975 imports more than doubled PROBLEM, LET ALONE ACT ON IT



dutul Attorney and the finate committee on House fourtry began to invistigate

THE GENERAL ACCOUNTING OFFICE'S GRAIN INSPECTION

REPORT OUTLINED WHOLESALE ABUSES AND INDICATED THAT SOME NATIONS HAD REDUCED OR ELIMINATED THEIR COMMODITY PURCHASES FROM THE U.S.

AND WHILE OUR EXPORTS HAVE BEEN GROWING IN RECENT YEARS

FROM AROUND 50 MILLION TONS TO NEARLY 100 MILLION TONS, THE

U.S.D.A. HAS BEEN CUTTING BACK ON ITS GRAIN INSPECTION STAFF.

I BEGAN HEARINGS, INTRODUCED INTERIM AND PERMANENT GRAIN

INSPECTION LEGISLATION, AND BOTH BILLS WERE PASSED BY THE SENATE. WE ALSO INCREASED THE FUNDING TO BEEF UP THE INSPECTION STAFF.

I BELIEVE THAT WORKABLE REFORMS CAN BE AGREED UPON --

AND, HOPEFULLY, THE PRESIDENT WILL APPROVE THEM.

Enlargoes 1973, 1974, 1975 - Chelse - Cheda Witaes Gelman -· Belf Imports Grain Inspection

n 1 11 111 a luna al marilia.
But the usua facing The amores
But the issue facing the amories
ANOTHER MAJOR SHORTCOMING IN THE ADMINISTRATION'S FARM
the fath has asked for allout production
tut that same grunning is unwill
PROGREET TO shareanthe risk and from
fair and reasonable price protection
APPARENTLY MR. BUTZ HAS LEARNED LITTLE FROM THE LESSONS
of the 1920's and the days of Ezra Taft Benson in the 1950's.
I APPLAUD THE INCREASE IN OUR EXPORT MARKETS, AND WE CAN,
WITH MODEST INVESTMENTS, ENCOURAGE FURTHER INCREASES IN THE
YEARS AHEAD.
GROWING WORLD DEMAND FOR OUR FOOD IS THE REASON OUR
FARMERS HAVE BEEN SAVED FROM OVERPRODUCTION AND LOW PRICES.
1 nufon-Food and
But the policies of Butz have left farmers to carry all of
THE RISK. To the farmers they say - steads I wing tack you love.
THE RISK.
THE ONLY THING THAT HAS SAVED OUR FARMERS FROM CALAMITY
bad
HAS BEEN WEATHER IN THE SOVIET UNION.

I DON'T BELIEVE THE SECURITY OF AMERICAN AGRICULTURE SHOULD

WE NEED TO REMEMBER THAT THE EXPORT MARKET CAN BE

EXTREMELY VOLATILE, WITH SHARP INCREASES ONE YEAR AND

DECLINES THE NEXT AS WEATHER AND CROP PRODUCTION CHANGES

OCCUR THROUGHOUT THE WORLD.

Without adjusts pine prolection under

EXISTING TARGET PRICES AND LOAN LEVELS

FOR WHEAT, THE TARGET PRICE IS \$2.29 PER BUSHEL, WHILE

THE LOAN LEVEL IS \$1.50 PER BUSHEL THE TARGET PRICE

FOR CORN IS \$1.57 PER BUSHEL, WITH THE LOAN LEVEL AT \$1.25

PER BUSHEL.

This translates into a target price for wheat and corn of about 47 percent of parity. The Loan Level for wheat is the equivalent of 31 percent of parity, and for corn it is 38 percent of parity.

THE STORY IS THE SAME IN OTHER COMMODITIES, WITH A

LOAN PROGRAM OF \$2.50 PER BUSHEL FOR SOYBEANS.



FARMERS DO NOT EXPECT FAVORED TREATMENT O BUT THEY ASK FOR this is esit should then is me THEY ARE LOOKING FOR A WHO WILL PERFORM, NOT ONE WHO NEEDS ELECTION YEAR RHETORIC TO COVER-UP FOR A FREQUENT

WITH THIS ADMINISTRATION'S RECORD FOR TRYING TO THWART

NEEDED INVESTMENTS IN CONSERVATION, HOUSING, RURAL DEVELOPMENT

AND NHIPITION PROGRAMS FOR THE YOUNG AND ELDERLY, WHAT CAN

WE BELIEVE IN THE WAY OF FORD ELECTION YEAR PROMISES?

I AM BENINDED OF ADLAL STEVENSON'S COMMENT THAT IF

THE PEPUBLICANS WOULD STOP TELLING LIES ABOUT US, WE WILL

STOR THE ING THE PRUTH ABOUT THEM

Att 1973 experses

UNDER THE TOO HAVE SUFFERED IN RECENT YEARS.

N DEVELOP A MODE SENSIBLE APPROACH WHICH RECOGNIZES

THE HIGH COSTS OF PRODUCTION IN TODAY'S AGRICULTURE.

We must proudy beller Price protection - We must asser higher loan - We must a spanned export markets & The tack will not be lase, We need a Preschent, you and a Secretary of the Historyes, our farm Cooprations, and farm organizations. We need a president who understands that the Prosperity Jagueretture is the best way to provide John forwelling workers and prosperity AWAY FROM THE WASTE AND LOST PRODUCTION WHICH WELFWE AND FOOD STAIRS REPRESENT.

GERY HAS POUR FORE TEARS," WE THAT HAD THE WATTON CAN'T TAKE there is such a I L There is such a man - a former as He is here with us to day the leader who will bringa new start for all americans in 1977. LJam prend and honored to be introduced grendent of the lineled fates Sovenor Jummy Carter

Susan Devis

PAGE 1

Hus

December 15, 1968

Thank you President Moos. Thank you President Fleming.

Most of these days I have been opening my remarks with

Mr. President. I gather that I will continue to do that.

I'd hoped that I could have been addressing myself. But

anyway, since I am a well-trained man in Protocal - Mr.

President.

You would be surprised how good it is to be here today. This is a homecoming for me in the very real xixxxx and my good friend Chancellor Ted Minzhofintroducted here a few minutes ago. I couldn't help but think back the years that we were together here on this campus. And I'm very proud to know that he is one of our distinguished educators. Mr. Ambassador, I can recall when I was on this campus St. Paul Pioneer and Dispatch - great Editor. And during our years in Washington we have known you as a great Editor of the Washington Post - one of the leading newspapers in this country. Now I see you as UN Ambassador - US Ambassador or Representative to the United Nations. The interesting thing is Russell that both Hubert and Russell will soon change jobs. (Laughter) And I can say to you that it isn't going to be half as painful an experience as many people thought.

I want particularly to address Mr. ACCON & Melkerson

I've learned where the power rests since I've been in

government.

There are some people who whomp the establishment, but I'm sort of like that fellow, and the local minister came in and asked him if he wished to renounce the devil, and he said in my condition I'm in no condition to be alienating anybody. (Laughter)

Well, Mr. Jackson and Mr. Melkerson it is so good that you are here. And I speak for Dr. Moos and Dr. Fleming as well.

I have some remarks which I want to express, incidentally. I think that it is only fair to say that possibly the only time that I have put down on paper anything since the election. I've spoken a couple of times to groups as sort of a farewell, but that's not what I have in mind today. I was on this campus almost 25 years ago. My what a tolerant college this has been.

I've have what you might say, a rather extended sabatical. And I want to thank you for your patience. And in particular, those of you at Maxax Macalaster. I must confess to having been carried away, however, in my research, for my course in American government and political institutions. I thought that possibly a year or two in the Mayor's office in Minneapolis, would provide some fresh insight and experiences to enliven my classes. But you know wh how one thing leads to another in politics. That is as long as you keep winning.

I can however today make a very important announcement. I announced this afternoon that my basic research - and I want to underscore Basic research - the American people took care of that - although I might add just barely. - the data are in hand, although I'm not sure I can translate it into punch cards, as contemporary political scientists are suppose to do - that is so I'm told, I may be a little old-fashioned. I'm not much on punch cards. I prefer to remember names. I may need you later on. (Don't misinterpret that). (laughter)

In any event I find that after 25 years in the field with some open field running, there are some things that I may have to say about American government that I haven't said, believe it or not. Some things I want to say about National Seenting Security, forthe foreign problems. And now let me make a very frank confession. I have much to learn. So for both of these reasons, that I want to say some things that have may not have been said: that I have much to learn and that I am very honored and I am highly pleased to accept the joint invitation of the Un. of Minn. and Macalaster College to join their distinguished faculties. (Applause)

Word must have spread that I am a soft grader. (laughter)
Too bad I can't give an examine during this period, after
that prime outburst there wouldn't be a problem. I assure
you.

I want to talk to you a little bit about what I think we are going to do. As the mayor of a great city, and I say that showing you how courageous a man can get in public life - coming to St. Paul and speaking of the mayor of Minneapolis. As a US. Senator for 16 years, as Vice President, as a Presidential candidate, I have visited many, many college campuses and universities campuses at home and indeed abroad. I think it now must number in 2 or 3 hundred or more. IXXXX As I recall I have visited about 130 college campuses in the US in the last four years. And during my years as Senator an equally large number and many times abroad. Frequently I have observed on these college campus visits in order to just get the setting right you know as you start to speak to the students. Always, of course, I've observed this in jest .- that I was a refugee from a classroom, and then talking to myself that I would add that I was just keeping my credentials in order, by coming back to the campus, just in case. Well, just in case happened. Here I am. Credentials or no credentials. And here we are. As far as I'm concerned I just couldn't be happier, and I know that I speak for Muriel - Mrs. Humphrey.

And I want to make this visit to these campuses

***Example ** something that you will remember, not only because of what I might be able bring, but of the other people that I might be able to bring to these campuses. We are going to have a real good **time.

For about 25 years I have been cultivating the friendship of world leaders, as least some of them have come into power, that's more than I did. And I intend to call on them. I've told Dr. Fleming and Dr. Moos about them. They visit our land and get as far as New York and Washington. They send somebody down down, ocassionally, to see the space operation at Cape Kennedy. Once an awhile, if they have to make a long flight, they will send them to Los Angeles.

I intend to have a grounder with the Twin Cities. (applause)

Now maybe you would be a little bit interested in my reason, other than the one you know for returning to the campus. My motives? Not very next noble they are primarily selfish. Serivex Service in elected public office has many rewards and we are going to talk about that facility together. There is the opportunity to participate in building a better city, and we are going to do something about that while we are around here. Building a better state, and a better nation, and hopefully a better world.

When you are in public life you have the opportunity of meeting some facinating, exciting, some dull too, but most of the time, dynamic and committed people of all persuasions.

You get a great degree of tolerance which is very much needed for education. Educated people are interesting but not very enlightening.

The purpose of an education, ******* from ones vision is not to have a telescope but a broad lense. We are going to try to do that. As a public official you have an opportunity to learn, to travel and I'm going to talk to you about those travels. People we've met, and what they have had to say. Reports that have been filed away that nobody has ever read, I'm sure. You are going to have to listen to some of them.

But with these rewards, and there are many and considerable, there comes some sacrafices and they too are considerable. Now there are the obvious sacrafices: frequent separation from family and friends, often personal privacy, the expenditure of time and energy in prodigious amounts, controversy, my goodness - controversy & we have plenty of them f which are inevitable and they inevitably arise debate over public issues. Maybe we will learn to differentiate between an argument over an issue and an argument over a personality. It would be a very bealthy thing if we could do that in months ahead.

And there is another sacrifice which I refer to which is not so evident. But which for me has been particularly severe. Over these last few part particular. The sacrifice of having to think and act in terms of what is politically feasible, given the circumstances of the moment. Now this is hard for young people to come to grips with. To act and to think in terms of what is politically feasible. The art of defining what is possible

deal of discipline and it requires sacrifice. I offer no apologes for having to assume that that is possible. As an elected public official I decided a long time ago that my service to the people would be judged ultimately by what I acomplished - what I achieved - rather than what I said I wanted to achieve. Politics is elsewhere. Talk. Results are harder to come by, and it was results that I wanted on my record. Results that were pax based on forward looking processes and programs.

Now this does not mean that a public official says only what the public wants to hear - far from it. And I say that or I wouldn't be here today. And I think that is true. I made up my mind a long time ago that I was not going to compromise certain principles in order to be popular, because the greatest pox in public life is that insatiable desire for popularity, which is a far different thing then principles. So we are going to discuss popularity and principles too. And we all get infected by a little of it too. Sort of like I feel today. I've been telling Mrs. Humphrey for three days that I think I've got the flu - well I don't really have it I just have a slight amount of it. And that can happen to you in politics. You get a slight touch of the craze for popularity, rather then the commitment to principles. So the public officials must stretch the minds and opinions of the people toward new goals and objectively. And he must help them do things that they www.txotherwise reject or ignore. One of the reasons I wanted to be President was because I thought that was the best_____.

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Now I've had to settle for second best. But this is pretty good I must say. But it's all teaching ... to lead and to teach. But itxixxxiix in all that I have said this public official, who ever he is must operate in an environment where other people have their opinions and their views on every question, and conflict the refore is inevitable. The essence of Democratic government is the process where by these conflicting opinions are a comedy. Not where they are beaten down, rejected, but a comedy. One with another. Now that demands that you always bear in mind in need for honorable comprise. You must always search for the answer wit which will command a workable majority, even as you prepare to take the next step towards the ultimate goal that you are seeking. Now the imperative of getting results in the public arena means then that in the long run you must often sacrifice your opportunities to explore the uncharted areas the far-out ideas of many vital issues- the visionery and the experimental proposals which have yet to win regitate legitimately in the public forum.

Such mechanisms for example as task forces, we have hundreds of them these days, staffed largely by non-public or academic figures to help bring these ideas to the attention of elected officials. I had 33 (?) tasks

forces representing 800 of the brightest minds in this country. And I have those task force reports. Of course, I'll claim any of the good ideas in there as my own. That's one of the pre perogatives of being a professor. But this is one way we get ideas, but it is not the same as doing this kind of thinking for yourself.

And as for me, just being so busy and being crowded in by the practicalities of the workable majority that sometimes denied me the kind of open, free-wheeling thinking that I would have liked to have done.

So I must say to some of my friends that expect me to be a little more of a conformist then I may turn out to be (garbled). I may kurmxbukxkbxkk have a lot of things bottled up inside of me that may explode - Dr. Fleming and Dr. Moos. And we students are apt to have one big time around here. Now in my view then, my appointment to this fine college, and it is dear to me, and to this great university, I view that appointment as an opportunity to work with and learn from the students and the farmities faculty who operate on the leaning edge of thought and action, on the critical problems of the human race.

Now to say that contempory education is in great transit turmoil require only the most limited perception of reality.

In country abter country the university has become

a vocal point in mankinds never-ending search for answers to certain basic questions in human discipline. For example, what manner of social, political, and economic institutions should we establish? How should people live together? What do we really mean by justice? Or even by violence or aggression? What procedures should we devise to settle the vital questions of life and death in a civilized society? How should we educate ourselves? Just a few of the questions that we can explore together. I often doubt if there are any textbooks on these questions. We'll write our own. And our own dialogues, and our own discussions.

Now the Carnegie Commission on Higher Education, you may have have read it's recent report, has just proposed, for example, that Congress provide the funds needed to send one million students to college who otherwise would be denied this chance due to lack of money. Now maybe it should be Congress and maybe it shouldn't. We can talk about that. Many billions of public funds would be required to reach this goal, but I think we can say that we cannot accept much longer a situation where the simple accident of birth or even race deprives many of our potentially most preative and productive citizens the right km of participating fully in knext the life of this nation.

The loss to this country is enormous. The sacrifice of individuals involved is immoral and outrageous. If there is one thing that I've learned is that there is a great

tremendous reservoir of strength in this country to the country to

I think we must summon the courage and the common sense to act affirmatively on these recommendations. But **SiEss** where should we have to talk about them. Here. Those of us that are priviledged to be here. Remember there are more that are out then are in. And our job is to find out why, and what to do about it.

Now, we must also know that simply pouring billions of dollars into our existing institutions is not a sufficient answer. How can the money be spent? I've seen an awful lot of money wasted in my life. As a matter of fact, the ability of the locale communities to expend the funds that they have in a sensible way is one of the challenges of modern government.

How will the universities and the colleges structure their operations? There is nothing sacroscant about these structures, they are man-made.

What roles will students play in such vital decisions as XXXXX curriculum? Faculty appointments? - that is after you have gotten me aboard, and rules of conduct and administration? I think we need to talk about the student and his relationship to the university.

Now no one supposes for a moment that answers to any of these questions are easy, self-sufficient, self-evident. To the contrary, they raise the most difficult and propounding of questions because they involve the most fundamental human relations within the university and the society at large.

They involve questions of authority. Some people are very concerned about them. Of consent and advice and of justice and participation. It is equally clear that many of the answers which were satisfactory even a decade ago are no longer acceptable. That is why I wanted to get back a little xxx closer to the xxxx unversity and campus life.

Muriel said to me the other night - we need to understand what they are saying. Those of us that have been closeted in public life for long are inevitably somewhat removed from the forces that are at work. We gather those forces to us after they have gained great momentum. We need to know them in their , so to speak - their beginning. The universities have become a form for this kind of dissatisfaction...as well, may I say, is the place for the better ______ of these thoughts. For that reason, I want to return to the campus and it is a very considered choice I might add.

I've had many a man say to me, what do you want to lose your freedom for. I don't think I'm losing it at all. I think I am gaining a new measurement. Because as Thomas Jefferson once said: "You cannot be both free

and ignorant, you have to make your choice." And I think there are many of us today that are abit ignorant about what really some people - particularly young people - are thinking about. What is in their hearks and minds. And we xxxixx strike back, rather than walking out and walking and talking with them.

Return, or should I say as I return, I do not do so primarily to teach. I'll give you enough, so you will know that you have had a work out. Although I'll do what I best can in teaching. But I have come to learn and to have my mind - and this time to have my mind and and and the stretched once again by the students and faculty with whom I will be associated.

This country has never produced a finer generation of young people then those now enrolled in our into institutions of higher learning. It might be well that we focused our attention a little bit upon all of their needs, rather than just some of their needs.

But they are all worthy of attention. These students are speaking out with a sense of honesty and I think morality which on occasion produces more heat than light, but they are rightly questioning the assumptions and the institutions which they see as being rather irrelevant to the comtempory human conditions. In some cases they may be dead wrong. I've said a number of times that every man has the right to be heard. He doesn't necessarily have to be taken seriously, but he has the right to be heard.

In other cases they may be very right. But right or wrong they have brought a new ferment and a new light to our society which is essential. I repeat essential, to exmerexjust our building of a more just and humane rural community. Now this is the fundamental reason why I have never doubted for a moment that some relationship with a university or a college would highly desireable if I my quest for the Presidency of the US. And it is entirely my good fortune then that the offer came from two schools - two great institutions of higher education which have always commanded a very special place in my heart for you to believe that I might help in kne a little way to enrich the life of the Un. of Minne. and Macalaster College, was gracious on your part. But I know and I want to ampanx emphasize in my remarks today, that I return primarily because I will learn from youth. And may I say, I can hardly wait to begin. Thank you very much.

Remarks	
Vice President Grater H. Springely	
Unwesty of Mennesda - Macalestes College	
December 15, 1968 0 1 1 2011	L
I have had the comment of the statement	
It was been, you might say, a rather extended sabbatical. I must	

confess to having been carried away in my research for my course on American government and political institutions. I thought a year or two in the mayor's office would provide fresh insights and experiences to enliven my classes. But you know how one things leads to another in politics. . . as long as you keep winning.

I can, however, announce this afternoon that my minaric The American people took care of that desired although just barely research has been completed. The data xxxim are in hand. although I'm not sure I can translate it all to punch cards, as

contemporary political scientists are supposed to do. . . or so

I am told. In any event, Thous some things to six say about King Thank Material While Ulated Copies

American government. . . and I have much to learn. . . and for

both these reasons I grata am honored and highly pleased to accept the joint invitation of the University of Minnesota and Macalester College to join their distinguished faculties.

As a U.S. Server Senator, Vice President, and Presidential otherward in foreign lands. candidate I have visited many college campuses. . it now must

And frequently I have observed, always in

jest, of course, that I was just a refugee from the classroom and that I was keeping my credential in order. . . just in case Well, here we are this xxxxxxxxxxxxxx And I couldn't be

make happier with your kind invitation.

I think ou might be interested in my reasons for returning to the campus. My motives are xxxx primarily selfish. xx Service in elected public office has many rewards. . . the opportunity to participate in building a better city, or state or nation. . . or even a better world. You have the opportunity to meet dynamic and committed people of all persuasions. You have the opportunity to lambed But with these rewards--and they are considerable-therexalsex also come certain sacrifices -- and they too are considerable. There are the obvious sacrifices -- the frequent separations from your

family, the loss of personal privacy, the EXXE expenditure of time and

energy in prodigous amounts, the controversies which inevitably

arise in the debate over public issues. There is, however, another sacrifice which is not so evident, but which for me has become particularly severe over the last years: the sacrifice of

beingxablextexbex having to think and act in terms of what

the art of defining what is possible in the Compley world of is politically feasible given the circumstances of the moment. . . A politics.

no apologies for assuming this posture as an elected public official. I decided long ago that my service to the people would be judged ultimately by what I accomplished. . . what I achieved. . . rather than what I said I wanted to achieve. In politics, as at elsewhere, talk is cheap. . . results are harder to come by. And results were what I wanted on my record.

This does not mean, of course, that a public official says only what the people want to hear. Far from it. A public official must lead. . . he must stretch the minds and opinions of the people toward new goals and objectives. . . he must help them do things they might otherwise reject or ignore. But in all of this, a public official must operate in an environment where other people have their opinions and ... and conflict is inevitable.

views on every important question, The essence of democratic government

one with another. This demands that you always bear in mind the need for a monorable compromise. You must always search for the answer which will command a workable majority, even as you prepare to take the next step toward the ultimate goals you are seeking.

The imperative of getting results in the public arena negative in the long run, you must sacrifice your opportunities to experimental explore the uncharted areas of many vital issues. . . the visionary and negative experimental proposals which inch have yet to win it legitimacy in the public forum. Such negative mechanisms

--staffed largely as task forces negative by non-public, academic figures--help bring these ideas to the attention of elected officials. But that is not the same as doing this kind of thinking for yourself.

And, for me, this has been a considerable and sacrifice.

I wiew my appointment at the University and Macalester primarily as an opportunity to work with, and learn from, the students and faculty who operate on the leading edge of thought

and action on the critial problems of wwxxxxxixix the human race.

To say that contemporary higher education is in a period of requires perception quality.

great turmoil to only the most limited capacity As understanding.

manking in manking search for answers to certain basic questions which warm of human existence: How should men live together? What do we mean by justice? What manner of social, political and economic institutions should we establish?

What procedures should we devise to settle the vital questions

How should we educate our citizens?

of life and death in a civilized society?

students to college who otherwise would be denied this chance

due to lack of money. Many billions of public funds would

we much longer

this required to reach this goal. . . but whereare extremely cannot accept/

a situation where the accident of birth deprives many of our potentially

the required citizens.

most creative and productive citizens participating fully

in the life of this nation. The loss to the country is enormous. . .

the sacrifice of the individuals in is immoral and outrageous.

As a private citizen I intend to work dillegatly toward beilding to build

We must summen the Council, and the Common sense to ack
affirmaticly on these recommendations.
But we also know that simply pix pouring billions of dollars

into our existing institutions is not a sufficient answer. How will the money be spent? What will knext hext warriewing? How will the universities and colleges structure their operations? What role will the students play in such vital decisions as curriculum, faculty appointments, and rules of conduct?



No one supposes for a moment that max answers to any of these questions are self-evident or easy. To the contrary, they raise the most difficult and confounding of questions because they involve the most fundamental human relationshipsxxxxxxx within the maximum university and in society at large. . . questions which involve the most fundamental human relationshipsxxxxxxx within

sewrely clear that many of the answers which were satisfactory

even a decade ago are no longer acceptable to range person. And the universities have become a forum for the expression of this dissatisfaction, as well as the place we where better answers are being sought. And that for that reason I wanted to return to the campus . . . to participate fully in this search for better answers.

I return, in short, not primarily to teach. . . although I will be doing some of this. But I come back to learn and to have my mind and senses stretched once again by the students and faculty with whom I will be associated. This country has never produced a finder finer generation of young people than the one now mix enrolled in our institutions of higher learning. They are speaking out with a freeheast sense of honesty and morality But they which, on occasion, produces more heat than light. They are rightly questioning inx the assumptions and institutions which they see as irrelevant to the condition they see as irrelevant to the condition . In some cases they may be dead wor wrong. In other cases they may be good right. But right or wrong they have brought a new ferment and life to our society which is essential. . .yes, essential . . . to our building a more just and humane xxxixty world community.

This is the fundamental reason why I never doubted for a moment that some realtionship with a university or a college would be

highly desirable if I failed in my campaign for the Presidency. It is entirely my good fortune that the offer came from two schools which

always have kakkaxxpw commanded a special place in my heart.

For you to believe enter the life of

Taxkalian that I might combined the University of Minnesota

Macalester College is was both gracious on your

part and flattering to me. But I know, and I wanted to emphasize

This at the outset, that I return primarily because of what

I will learn from you.

I can hardly wait to begin.

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within the first open a section of the contract of the contrac Alternational and the property of the property of the second of the seco Carry . To motil maned filling . The second of the second of the second able the student in organizate plang g cumelin - a wereant Ends student generation must find it of superior the signer of the superior which permit he have to have to happen. OFFICE OF THE VICE PRESIDENT WASHINGTON, D.C.

John -I extracted this out (+ did some editing) + gave it to the AP. They had asked for UP's comment on Carnegie Coan report Jack

Vice President Humphrey - Minneapolis - December 15, 1968

The Carnegie Commission on Higher Education has proposed that Congress provide the funds needed to send one million students to college who otherwise would be denied this chance the to lack Billions of dollars will be required, but I think we cannot much longer accept a situation where the simple accident of birth deprives many of our potentially most creative and productive citizens the right of participating fully in the life of this nation. The loss to this country is enormous. The sacrifice of individuals involved is immoral and outrageous.

If there is one thing I have learned, it is that there is a great reservoir of untapped strength in this country, and it is in our people. I have been very close to these people—the untouched the unwanted. Now as a private citizen, I will be doing everything I can to build public support for the basic philosophy and recommendations of the Carnegie Commission report. I think we must summon the courage and the common sense to act affirmatively on these recommendations.

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