"TOWARD A BALANCED NATIONAL GROWTH FOR THE UNITED STATES"

REMARKS BY SENATOR HUBERT H. HUMPHREY

COMMONWEALTH CLUB

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National Growth and Development

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I HAVE BEEN A FORTUNATE PERSON.

I HAVE BEEN PRIVILEGED TO SERVE THE PEOPLE OF

MINNESOTA AND THIS NATION FOR OVER 25 YEARS, FIRST AS MAYOR OF A GREAT CITY, AS SENATOR, THEN AS VICE PRESIDENT, AS MY PARTY'S CANDIDATE FOR PRESIDENT, NOW ONCE AGAIN AS SENATOR FROM MINNESOTA.

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STAND 220 MILLION STRONG.

CONCE, OPPORTUNITY WAS ONLY A FAR DREAM -- BEYOND THE REACH AND BELIEFS OF MOST PEOPLE.

GREATER DEMOCRACY AND LIBERTY IN OUR LAND.

AMERICAN LIFE HAS BEEN MARKED BY BOTH LOG CABINS AND SKYSCRAPERS, BY THE HORSE AND BUGGY AND SLEEK, FAST CARS: BY RADIOS, STEREOS, SUBWAYS, HIGHWAYS, AND MOON FLIGHTS.

WE, AS A NATION, HAVE GIVEN MUCH OF OURSELVES --IN BOTH WAR AND PEACE.

BUT, THERE IS A NEW UNEASINESS IN OUR LAND.

AMERICAN YOUTH ARE UNSETTLED AND SOMETIMES ANGUISHED ABOUT THEIR FUTURE AND THE PROBLEMS IT PRESENTS. THEIR ELDERS ARE FACED WITH NEW INSECURITIES AS OUR ECONOMY HES AND TRADITIONAL VALUES ARE CHALLENGED. NOTHING SEEMS TO HON CONNECTLY. COVERNMENT HAS BECOME TOO BIG TO PROVIDE PERSONAL ANSWERS

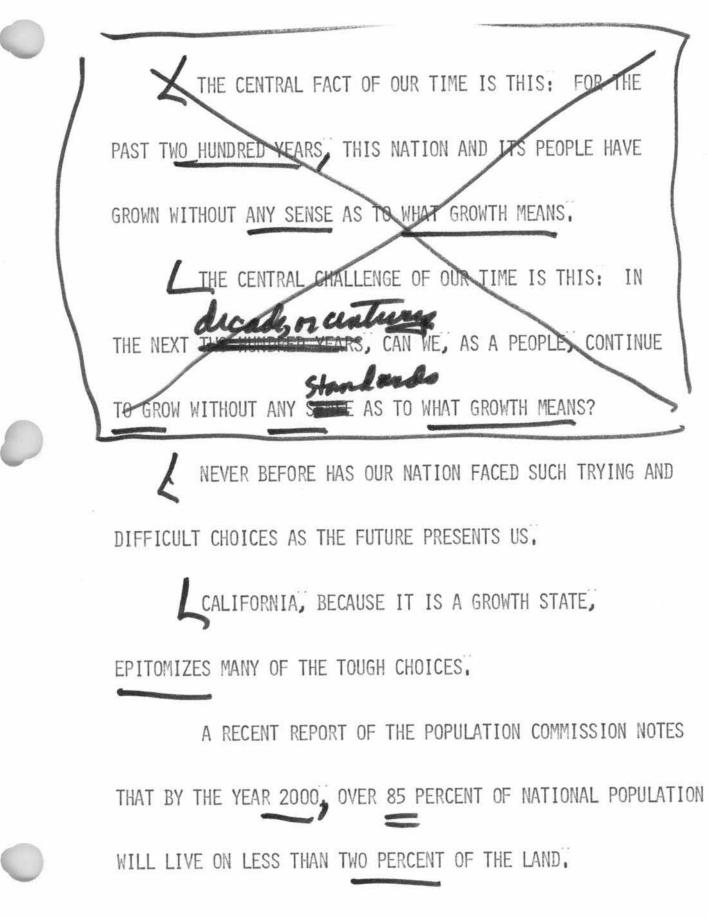
AND, OUR PEOPLE ARE CONFUSED -- ABOUT THEMSELVES, THEIR FAMILIES, THEIR JOBS, AND THE DIRECTION OF THIS

GENERATIONS AGO, WE COULD LOOK TO THE PAST TO HELP US INTERPRET OUR LIVES, BUT TODAY, THE NOSTALGIA OF OUR MEMORIES FAIL US.

AND, ALL THE WHILE, LIFE CONTINUES, SWIRLING

LIT MOVES AT A PACE SO QUICK THAT PEOPLE ARE BEWILDERED, - " Jutur Shock" alien Toppe AND, WE ARE PRONE TO QUESTION: IS IT POSSIBLE THAT IN SPITE OF OURSELVES, IN SPITE OF OUR ABUNDANCE, WE AS A NATION HAVE LOST OUR WAY? OUR LIVES ARE CAUGHT IN A MOVEMENT OF GROWTH -- A MOVEMENT AS IMPERSONAL AS IT IS COMPELLING, AS RAPID AS IT IS ELUSIVE, AND AS EPHEMERAL AS IT IS DISTURBING. THE RAPID GROWTH AND DEVELOPMENT OF THIS NATION

HAS LITERALLY OVERPOWERED US.



IN THAT SAME YEAR, CALIFORNIA WILL HAVE BETWEEN 35 AND 40 MILLION PEOPLE -- ONE OUT OF EVERY EIGHT AMERICANS S WILL LIVE IN THIS STATE. THE FUTURE ASKS US: HOW WILL THESE PEOPLE LIVE? WHERE WILL THEY WORK? CONSIDER THE AIR AND ENVIRONMENT OF OUR COUNTRY TWO YEARS AGO, THE AIR IN 36 URBAN REGIONS HAD POLLUTANTS CONCENTRATED ABOVE THE ACCEPTABLE STANDARDS OVER 173 TONS OF CALLER ARE EJECTED INTO THE ATMOSPHERE URBAN POPULATION WILL NEED SECONDARY SEWAGE SYSTEMS. CALIFORNIANS ARE NOT STRANGERS TO THE POLLUTION PROBLEM SMOG IS FOUND IN ALMOST EVERY COMMUNITY OF OVER

40,000 PEOPLE. MANY OF THE MAJOR RIVERS, BAYS AND ESTUARIES ARE POLLUTED AND MORE THAN THIRTY PERCENT OF THIS STATE'S POPULATION SUFFERS EYE, RESPIRATORY IRRITATION AND ALLERGIES. Jutine, THE FUTURE ASKS US: WHAT ARE WE DOING TODAY TO MEET THESE PROBLEMS? AND, WHAT ARE WE DOING TODAY THAT MIGHT MAKE MEETING THESE PROBLEMS IMPOSSIBLE? CONSIDER ENERGY WHAT WILL TOMORROW'S ENERGY REQUIREMENTS BE? THE UNITED STATES CONSUMES 15.5 MILLION BARRELS OF OIL A DAY, AND, NATURAL GAS ALREADY IS VIRTUALLY RATIONED.

> YET, ESTIMATES ARE THAT IN THE NEXT FIFTEEN YEARS, OUR ENERGY NEEDS WILL BE DOUBLE THOSE OF TODAY. AND BY THE YEAR 2,000, AMERICANS WILL BE USING 76 TRILLION HOURS OF

ENERGY, MORE THAN FOUR TIMES THE PRESENT RATE. YET, WE ARE PRESENTLY FACED EVERY NIGHT BY THE THREAT OF BLACKOUTS, BROWNOUTS, AND RATIONING. WE HAVE NOT BEEN ABLE TO BUILD A NATIONAL GRID SYSTEM OR DEVELOP SOLAR OR NUCLEAR ENERGY TODAY IS THE TIME TO THINK ABOUT TOMORROW'S ENERGY PROBLEMS. OUR HEALTH NEEDS ARE NOTHING SHORT OF MASSIVE. THE BLUNT FACT IS THAT 30 MILLION AMERICANS DO WITHOUT ADEQUATE HEALTH CARE BECAUSE THEY CAN NOT AFFORD IT OR

IT IS NOT IMMEDIATELY AVAILABLE.

BY WE WILL NEED OVER 400,000 MORE PHYSICIANS

AND, WHILE WE SPEND MILLIONS ON HEART TRANSPLANTS, THOUSANDS OF CHILDREN DIE EACH YEAR BECAUSE THEY LACK A SIMPLE VACCINATION. OR CONSIDER JOBS. OUR PEOPLE NEED WORK, TO BE PRECISE, THIS NATION MUST CREATE THREE AND A HALF MILLION NEW JOBS EVERY YEAR. YET, THERE ARE FEWER JOBS BEING CREATED TODAY THAN THERE WERE FIVE YEARS AGO -- WHILE AT THE SAME TIME THERE ARE MORE UNMET HUMAN NEEDS THAN EVER BEFORE, THIS IS THE ULTIMATE IRONY OF UNEMPLOYMENT. OUR METROPOLITAN AREAS ARE IN TROUBLE. THE DEBT OF OUR CITIES AND COMMUNITIES IS NOW OVER \$44 BILLION AND INCREASING AT ABOUT \$4 BILLION A YEAR.

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YET, WHAT WE HAVE NOT DONE IS NOTHING SHORT OF MASSIVE, IN URBAN RENEWAL, THERE IS A \$3 BILLION BACKLOG: A \$350 MILLION BACKLOG IN PUBLIC HOUSING: A \$7.5 BILLION BACKLOG IN EMERGENCY PUBLIC SERVICE JOBS: A \$5 BILLION

TRYING TO SOLVE URBAN PROBLEMS,

BY THE END OF THIS FISCAL YEAR, WE WILL HAVE SPENT IN THE LAST DECADE, \$160 BILLION DOLLARS ON URBAN AREAS,

AND \$3 BILLION IN LITTLE LESS THAN FOUR YEARS. Z AND UTILITY RATES AND LOCAL TAXES HAVE BEEN INCREASING ABOUT \$1.2 BILLION A YEAR -- PLACING AN INCREDIBLE STRAIN ON THE TAXPAYER AND FORCING AN UNPRECEDENTED FISCAL CRISIS UPON OUR URBAN GOVERNMENTS.

AND \$3 BILLION IN LITTLE LESS THAN FOUR YEARS.

L BASIC SERVICES SUCH AS SANITATION, PARKS AND RECREATION, FIRE AND POLICE PROTECTION, HAVE JUMPED BY \$2 BACKLOG IN SANITATION AND WATER QUALITY CONTROL: A \$500 MILLION BACKLOG IN OPEN SPACE PROGRAMS: AN \$8.3 BILLION BACKLOG IN MASS TRANSIT, AND A \$1.7 BACKLOG OF UNMET NEEDS IN LAW ENFORCEMENT.

JUST ONE EXAMPLE. HERE IN CALIFORNIA, 500,000 NEW UNITS OF HOUSING ARE NEEDED IN THE METROPOLITAN AREAS. HOMES MUST BE BUILT FOR THE LOW AND MODERATE INCOME FAMILIES, YET THE AVERAGE PRICE OF A HOME IN CALIFORNIA'S POPULATION DENSE COUNTIES IS CLOSE TO \$27,000 -- OUT OF THE REACH OF MANY PEOPLE.

> THESE, THEN, ARE BUT SOME OF THE REQUIREMENTS OF THE IMMEDIATE FUTURE, OF THE NEXT THREE TO FIVE YEARS.

THE NEEDS OF THE NEXT DECADE ARE EVEN GREATER, I ASK: WHAT ARE WE DOING TODAY THAT WILL ALLOW US TO MEET THOSE NEEDS? WHAT ARE WE DOING TODAY TO SHAPE Jealendig-AND DESIGN OUR FUTURE? - Tex THERE ARE TWO COURSES OUR NATION AND OUR PEOPLE COULD FOLLOW. WE CAN CONTINUE AS WE HAVE IN THE PAST -- WITHOUT PLANNING, WITHOUT NATIONAL GOALS, WITHOUT ANY ATTEMPT TO DETERMINE WHAT OUR PEOPLE WANT, HOW WE ARE GOING TO LIVE OR WHERE WE ARE GOING TO LIVE. WE CAN CONTINUE TO GROW UNPLANNED, UNDEFINED, AND

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UNORGANIZED.

AND IF WE CONTINUE IN THAT COURSE, WE SEE ITS RESULTS:

A-MILLIONS OF PEOPLE WILL GO WITHOUT EMPLOYMENT. -LAND WILL CONTINUE TO BE DEVELOPED, RAVAGED, SPOILED, AND MISUSED. --GREAT CITIES AND URBAN REGIONS WILL CONTINUE TO SWALLOW PEOPLE AND CARS, AND HOMES AND LIFE, INTO AN INDISTINGUISHABLE MASS -- CREATING A DRAIN ON PUBLIC

SERVICES AND LOCAL TAX REVENUES THAT WILL EVENTUALLY

MAKE THE CITIES UNINHABITABLE, UNMANAGEABLE, AND

UNCONTROLLABLE.

BOTH SOCIAL AND ECONOMIC DISTORTIONS IN OUR COMMUNITIES.

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INSTITUTIONAL STRUCTURES WILL CONTINUE TO BE BIG, HARD, CUMBERSOME TO ADMINISTER AND IMPOSSIBLE TO UNDERSTAND. --THERE WILL CONTINUE TO BE GHETTOIZATION OF NEIGHBORHOODS, RENEWAL PROGRAMS THAT DEAL ONLY WITH PHYSICAL BLIGHT; HEALTH CARE SYSTEMS THAT HAVE BECOME TOO IMPERSONAL, REMOTE, TOO COSTLY, AND TOO LATE. --THERE WILL CONTINUE TO BE RURAL TO URBAN MIGRATION OF THE UNSKILLED AND THE PSYCHOLOGICALLY UNEQUIPPED -- SOME 600,000 A YEAR TO OUR CITIES IN SEARCH OF A JOB. -- AND, THERE WILL CONTINUE TO BE A FURTHER ALIENATION OF THE INDIVIDUAL CITIZENS FROM HIS GOVERNMENT --

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COURSE BEFORE US. IT IS THE COURSE OF PLANNING AND DESIGNING OUR FUTURE, OF UNDERSTANDING GROWTH, OF CONTROLLING IT, OF GUIDING THE UTILIZATION AND ALLOCATION OF OUR RESOURCES TO MAKE OUR INSTITUTIONS RESPOND TO THE KIND OF FUTURE WE

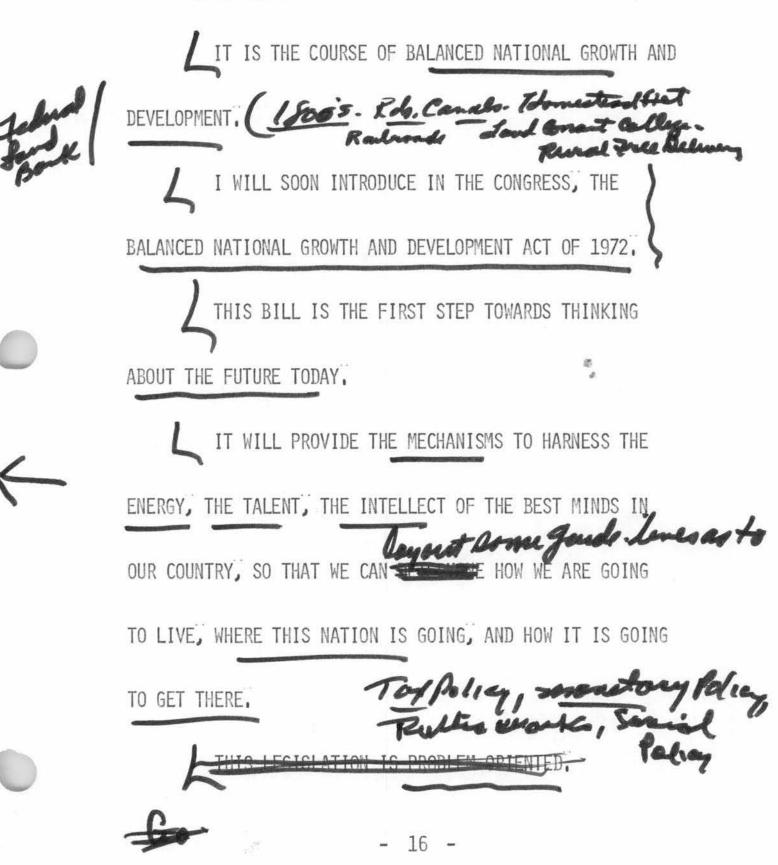
UNPLANNED, UNCOORDINATED GROWTH. THIS CAN BE OUR FATE IF WE, AS A PEOPLE, DO NOTHING, BUT, WE HAVE A CHOICE. THERE ARE ALTERNATIVES. L SEE LITTLE REASON WHY THE FUTURE OF OUR COUNTRY MUST DE ONE MITHOME MISTON.

THERE IS, I BELIEVE, A SECOND, MORE POSITIVE

MORE CYNICISM, MORE SKEPTICISM, AND MORE DISTRUST. THIS IS THE PRICE WE WILL HAVE TO PAY FOR UNPLANNED, UNCOORDINATED GROWTH.

To direct the Condination of allited Sugars, to evaluate, to assess national needs V Council on National Growth multi- state Regional offices mutti-State and Regional Planning Commissions Satu Governmental Exuncel on National Gracets to Advin Ger + Congress In Congress Jour Committee on Neit. Grawth. a Toundation on national Growth .

AS A PEOPLE WANT.



WILL ALLOW US TO ADDRESS OURSELVES TO THE FUTURE -- TO ASSESS THE EFFECT OF PRESENT PROGRAMS ON TOMORROW'S NEEDS, AND BRING THE GROWTH OF THIS NATION INTO MANAGEABLE, UNDERSTANDABLE FORM. Record THE THE NATIONAL GROWTH AND DEVELOPMENT ACT WILL PROVIDE THE TOOLS NECESSARY FOR US TO MAKE RATIONAL PROGRAM CHOICES TODAY, SO THAT PROBLEMS DO NOT BECOME IMPOSSIBLE TO SOLVE TOMORROW. ALIGNATION WELL HELP BALANCE ECONOMIC AND and SOCIAL GROWTH IN URBAN AND RURAL AREAS. Usbankaraf IT WILL REQUIRE FEDERAL AGENCIES TO ASK QUESTIONS ABOUT PROGRAMS THAT HAVE NEVER BEEN ASKED BEFORE. IT WILL

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ABOUT GROWTH PROBLEMS.

THE FUTURE GROWTH AND DEVELOPMENT OF THEIR COMMUNITIES. THEY EXPECT POLITICAL LEADERS TO BE CONCERNED

ALL ACROSS THE COUNTRY, PEOPLE ARE WORRIED ABOUT

COURSE BEFORE US, AND NOT THE FIRST.

POLICY FORMULATION, PLANNING, AND GUIDED DEVELOPMENT -- THAT IS WHAT BALANCED GROWTH IS ALL ABOUT, nestre Duelas - Dismont 6/10/10y-1 THAT IS WHY WE MUST CHOOSE THE SECOND

NEXT FIVE, TEN, AND 50 YEARS,

REQUIRE AGENCIES TO THINK ABOUT THE IMPACT OF PROGRAMS ON PEOPLE AND ON THEIR LIVES -- NOT JUST TODAY, BUT IN THE

THEY ARE TIRED OF HIDDEN POLICIES THAT PRESERVE

FOR THEM THE ILLUSION OF CHOICE BUT IN FACT PREVENT THEM

t Process ! of FROM MAKING A CHOICE

PEOPLE WANT THINGS IN THE OPEN.

THEY WANT CONTROL OVER THEIR LIVES AND THEIR

- Jocal Recourses Revenue Sharing HOMES _ Ircal planning

and THEY WANT THAT CONTROL NOW,

"TIME" SAID ST. AUGUSTINE, "IS A THREE-FOLD

PRESENT; THE PRESENT AS WE EXPERIENCE IT, THE PAST AS A

PRESENT MEMORY: AND THE FUTURE AS A PRESENT EXPECTATION".

BY THAT CRITERION, SOMETHING LIKE THE VERY SALVATION OF THE NATION IS AT STAKE.

AND HOW THIS NATION GROWS, IS AT THE NUB OF IT

ALL.

AND, IE GUIDING HOW WE GROW SEEMS INSURMOUNTABLE, HAT WE HAVE HEARD THE VOICES OF THOSE WHO ANNOT BE DONE BEFORE THESE ARE THE VOLCES OF THOSE WHO THEPPAST TO DO SO FALSE VOICES. THEY WOULD DAT FR SAY NO AND REASONS WHY NOT THAN TO SAY YES AND GIVE ONE REASON HUY. THE FUTURE AND ITS PROBLEMS CANNOT BE SOLVED OR UNDERSTOOD BY LAMENTING THE PAST OR THE PRESENT. Pelitica mama

THESE PROBLEMS WILL BE SOLVED BECAUSE REASON, UNDERSTANDING, RESOURCES, AND THE COMMITMENT OF PEOPLE WERE APPLIED TO THEM.

THE FUTURE OF THIS COUNTRY CAN BE SHAPED.

WE CAN HAVE A BALANCED NATIONAL CROWTH POLICY

RECAUSE OUR PEOPLE HAVE AGREED THAT THINGS IN THIS MATHEM CAN BETTER, THE CONDITIONS OF LIFE CAN IMPROVE, AND MAN CAN SHAPE HIS LIFE AS WELL AS REACT TO IT.

THE HILY I SEEK THE PRESIDENCY.

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