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REMARKS BY SENATOR HUBERT H. HUMPHREY
A DINNER HONORING GOVERNOR MARVIN MANDEL

BALTIMORE, MARYLAND
APRIL 25, 1973

L I CONSIDER IT A GREAT PRIVILEGE TO BE WITH SO MANY

FRIENDS TO HONOR GOVERNOR MARVIN MANDEL.

L IT IS APPROPRIATE THAT AFTER SERVING THE PEOPLE

OF MARYLAND FOR SO MANY YEARS HE BE GIVEN THE DIS-

TINGUISHED LEADERSHIP AWARD BY THE CHIZUK AMUNO

Hizya - Kahmoonah
Kahmoonah

CONGREGATION.

L I KNOW THAT THIS AWARD HAS SPECIAL MEANING FOR

THE GOVERNOR BECAUSE IT COMES FROM THE MEMBERS OF HIS

OWN CONGREGATION--FROM THOSE WITH WHOM HE HAS BEEN ASSOCIATED

IN FRIENDSHIP AND FELLOWSHIP OVER THE YEARS

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✓ MARVIN MANDEL IS ONE OF AMERICA'S MOST RESPECTED
LEADERS IN STATE GOVERNMENT.

✓ HE IS RESPECTED BECAUSE OF HIS DEDICATION, HIS
JUDGMENT AND ABILITY TO GOVERN DURING TROUBLED
TIMES.

✓ WHAT AMERICANS WANT MOST FROM GOVERNMENT IS
TRUSTWORTHY, HARDWORKING, AND TIRELESS PUBLIC SERVANTS
WHO ARE DEEPLY CONCERNED WITH THE PROBLEMS WHICH AFFECT
THE COMMUNITY, STATE, AND NATION.

✓ I HAVE ALWAYS BELIEVED THAT PUBLIC LEADERSHIP
MEANS MORE THAN BEING ELECTED.

It means knowing our community
 state or nation - I mean knowing
 the history & heritage of our people - as well
 as their hopes & ideals.

IT MEANS MARSHALLING THE RESOURCES OF GOVERNMENT IN

PARTNERSHIP WITH PRIVATE SECTOR SO AS TO BE ABLE

TO ACCOMPLISH OUR GOALS.

IT MEANS THAT YOU MUST BE A FORCEFUL ADVOCATE

FOR WHAT YOU BELIEVE IS RIGHT, FAIR AND JUST.

AND IT MEANS THAT YOU MUST MAKE THE TOUGH CHOICES

AND DECISIONS WHEN THEY NEED TO BE MADE AND NOT HESI-

TATE TO ACT.

THIS IS THE ESSENCE OF ~~GOOD~~ LEADERSHIP AND GOOD

GOVERNMENT.

AND THIS IS WHAT MARVIN MANDEL HAS PROVIDED THE

PEOPLE OF MARYLAND AS GOVERNOR OF THE STATE FOR THE

PAST FIVE YEARS AND AS A MEMBER OF YOUR LEGISLATURE FOR 17 YEARS.

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✓ THERE IS ANOTHER IMPORTANT INGREDIENT OF PUBLIC
LEADERSHIP. ✓ IT IS THE WILLINGNESS AND
NECESSITY TO PLACE LOYALTY TO THE CONSTITUTIONAL
INSTITUTIONS OF GOVERNMENT BEFORE LOYALTY TO FRIENDS
AND BEFORE LOYALTY TO PARTY!

✓ THIS IS THE ESSENTIAL MORALITY OF LEADERSHIP.

✓ WITHOUT IT, STRONG LEADERS ARE FLAWED.

✓ WITHOUT IT, WISE LEADERS ARE ~~NECESSARILY WISE~~ *diminished*.

WITHOUT IT, GOVERNMENT FOR THE PEOPLE BECOMES
SUBSERVIENT TO GOVERNMENT FOR THE FEW.

yet, NO MAN IN PUBLIC LIFE CAN DENY THE IMPORTANCE *to his Career*

of LOYALTY AMONG FRIENDS AND PARTY, ~~TO HIS COUNTRY~~ *LOYALTY*

IS THE BASIC SENTIMENT--ONE OF THE ESSENTIAL FORCES--

WHICH BINDS MEN AND WOMEN TOGETHER TO ACHIEVE IMPOR-

TANT GOALS. */* IT IS NEEDED IN ANY POLITICAL OPERATION--

↓ IT IS THE FUEL WHICH DRIVES THE POLITICAL ENGINE

TOWARDS SUCCESS.

/ BUT I BELIEVE A LEADER HAS THE RESPONSIBILITY TO

THOSE WHOSE TRUST HE HOLDS AND TO HIS FRIENDS TO

DEFINE THE LIMITS OF PERSONAL LOYALTY.

/ A LEADER HAS THE RESPONSIBILITY TO MAKE IT KNOWN
THAT LOYALTY MUST BE LIMITED BY THE LAW AND IT MUST
BE LIMITED BY SOUND JUDGMENT AND A STRONG BELIEF IN
WHAT IS RIGHT AND WRONG.

L IF THERE IS ONE LESSON TO BE LEARNED FROM HISTORY,

IT IS THAT THE BASIC MORALITY OF LEADERSHIP DEMANDS

THAT A LEADER BE AWARE OF THE LIMITS OF HIS OWN POWER.

L NO OFFICE IN THIS LAND, NO MAN IN GOVERNMENT, *and no*
PERSON WHO SERVES A PUBLIC OFFICIAL HAS UNLIMITED

POWER. L THE CHALLENGE TO THOSE IN POSITIONS OF AUTHORITY

IS TO EXERCISE RESTRAINT IN THE USE OF POWER.

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IN THIS LAND, NO MATTER HOW POWERFUL THE OFFICE,

IT IS LIMITED IN ITS SCOPE AND ITS JURISDICTION BY

THOSE WHO ESTABLISHED IT / OUR SYSTEM OF GOVERNMENT

those in position of authority - elected or appointed
CANNOT LONG SURVIVE IF ~~OUR LEADERS~~ -- WHETHER AT THE

FEDERAL, STATE, OR LOCAL LEVEL -- ACT AS IF THEY HAVE

A BLANK CHECK OF AUTHORITY,

IN THIS LAND, A CONSTITUTION, A STATUTE, A COURT,

A LEGISLATURE OR A CONSCIENCE SERVES TO ACT AS THE

PEOPLES' SHIELD AGAINST THE RAVAGES OF POWER.

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*The objective of Representative Government
is not Corporate efficiency, but
public Justice*

↳ THE DOCTRINE OF POWER CHECKED AND CURBED IS THE

to
BASIC ~~to~~ DEMOCRATIC GOVERNMENT, DEMOCRACY WILL BE

IMPERILED WHEN ANY PERSON HOLDS HIMSELF ABOVE THIS

DOCTRINE. 9

I KNOW THAT ALL AMERICANS ARE TODAY ASKING THEM-

SELVES HOW OUR NATIONAL LEADERSHIP, HOW OUR COUNTRY

CAME TO THE STATE OF AFFAIRS WHICH WE ALL READ AND

HEAR ABOUT DAILY.

*and may I hasten to add, these
events and revelations are not
something to evoke partisan advantage -*

↳ THE BASIC HUMAN WEAKNESSES OF SELFISHNESS AND

BLIND LOYALTY ALL PLAYED A ROLE, TO BE SURE!

↳ BUT THERE WAS SOMETHING ELSE AT WORK WHICH SERVES

TO ANSWER THE QUESTION, "HOW DID IT HAPPEN?"

*they are
Tragic and
depressing
for all of
us.*

✓ THERE HAVE BEEN FEW TIMES IN THE HISTORY OF THIS
NATION WHEN A SMALL GROUP OF MEN WIELDING SUCH TREMENDOUS
POWER WERE SO ALOOF--SO REMOTE--FROM THE PEOPLE AND
SO CONTEMPTUOUS OF OTHER GOVERNMENTAL INSTITUTIONS.

✓ THE CLIMATE OF "WE KNOW BEST" HAS BEEN SO PER-
VASIVE THAT IT HAS LED SOME TO BELIEVE THAT THEY
COULD ACT IN A WAY WHICH WAS ABOVE AND BEYOND THE
LAW.

I BELIEVE THAT THOSE IN POWER HAVE LOST TOUCH
WITH THE THOUGHTS AND INDEED THE ASPIRATIONS OF ORDI-
NARY AMERICANS. ✓ AS A RESULT, THEIR SELF-RIGHTEOUSNESS
BECAME THE PROPELLING FORCE OF THEIR DISDAIN FOR THE

LAW.

But, MORE HAS TAKEN PLACE THAN AN ABUSE OF POWER WHICH
~~DERIVES FROM "ARROGANCE OF POWER."~~

THESE RECENT DEVELOPMENTS HAVE CAST A SHADOW OF
DOUBT AND DISTRUST OVER THE ENTIRE POLITICAL PROCESS.

ITS VICTIMS ARE NOT ONLY THOSE WHO ARE BEING

*questioned or
indicted;*

BUT, ALL PERSONS IN POLITICAL LIFE, REGARDLESS OF

PARTY, STAND TO LOSE.

> yet, there is no such

~~CRIMES HAVE BEEN COMMITTED AND PERSONS ENTRUSTED~~

~~WITH GREAT POWER AND RESPONSIBILITY ARE UNDER THE~~

~~SUSPICION OF WRONG DOING.~~

*greater loss - the loss of confidence -
the loss of faith in ^{to} self
government. It is trust and
faith that gives meaning to
the social contract of popular
government.*

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*To be sure,**we*

~~ALL OF US HERE TONIGHT~~ KNOW THAT THE LOSS OF
PUBLIC CONFIDENCE IN ~~OUR LEADERSHIP~~ CAN BE RECTIFIED

any public official or in those who surround him.

BY AN ELECTION PROCESS.

L BUT THE RESTORATION OF PUBLIC CONFIDENCE IN THE
INSTITUTIONS OF GOVERNMENT ~~HOWEVER~~, IS A SLOW PROCESS
WHICH REQUIRES CONSTANT BUILDING

and rebuilding

LH IF IT IS DELAYED, THE VERY FOUNDATIONS OF
GOVERNMENT WHICH GUARANTEE OUR FREEDOMS AND INSURE
OUR CIVIL LIBERTIES AND CIVIL RIGHTS WILL BE CALLED
INTO QUESTION.

NONE OF US CAN AFFORD TO LET THIS HAPPEN. *There is too much at stake.*

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THE AMERICAN JEWISH COMMUNITY WHICH HAS BEEN IN
THE FOREFRONT OF THE STRUGGLE FOR SAFEGUARDING THE
CONSTITUTIONAL RIGHTS OF ALL AMERICANS FOR SO MANY
YEARS CANNOT ALLOW ANY EROSION IN THE PUBLIC'S TRUST
IN OUR INSTITUTIONS OF GOVERNMENT.

↳ TO REVERSE THIS PROCESS, WE ALL MUST INSIST THAT *at least*

THE FOLLOWING STEPS BE TAKEN:

--THE SECRECY WHICH PERVADES BOTH THE EXECUTIVE
AND LEGISLATIVE BRANCHES OF GOVERNMENT MUST BE ENDED.

DOORS MUST BE OPENED AND THE SUNSHINE LET IN.

--THE REMOTENESS OF OUR PRESIDENT AND HIS STAFF
FROM THE PEOPLE AND THE EVERYDAY LIFE AND PROBLEMS
OF AMERICA SHOULD BE DISCOURAGED.

--THE DRIVE FOR CENTRALIZATION OF POWER IN THE
WHITE HOUSE HAS OCCURRED AT THE EXPENSE OF DECREASING
PUBLIC ACCOUNTABILITY AND SCRUTINY OF THIS POWERFUL
OFFICE. THIS ENTIRE PROCESS SHOULD BE RE-EVALUATED.

--OUR LEADERS--ALL OF US--SHOULD BE ENCOURAGED
TO SEEK OUT NEW IDEAS, TO EXPLORE INTELLECTUAL HORIZONS

BEYOND WASHINGTON AND NEW YORK.

*Above all, a
commitment to the First Amendment - must be
maintained*

THESE MEASURES ARE NOT MEANT TO SOLVE A CRISIS.

NEITHER WILL THE GRAND JURY SESSIONS, THE EXPOSÉS, THE

TRIALS, OR THE COMMITTEE HEARINGS. WHAT IS NEEDED TO

RESTORE AND RENEW PUBLIC CONFIDENCE IN THE INSTITU-

TIONS OF GOVERNMENT IS FOR GOVERNMENT TO BUCKLE DOWN

AND BEGIN TO MEET THE NEEDS OF THE PEOPLE

and to deal with the

People. People.
~~the people~~ ~~to be the people~~ ~~into the~~
~~conclusion~~

WHAT IS NEEDED NOW IS A DEMONSTRATION OF GOOD
WILL ON BEHALF OF THE FEDERAL GOVERNMENT.

ACTION MUST TAKE THE PLACE OF RHETORIC.

THE ADVERTISING SLOGANS AND ASSURANCES THAT THE
GOVERNMENT KNOWS WHAT IS BEST FOR THE PEOPLE MUST BE
REPLACED BY GENUINE CONCERN AND WILLINGNESS TO ACT.

NO ONE IS ASKING MIRACLES.

ALL THAT THE PEOPLE WANT IS FOR THEIR LEADERS
TO GATHER THE NECESSARY RESOURCES, MAKE A COMMITMENT AND
GET DOWN TO THE BUSINESS OF HELPING PEOPLE SO THAT THEY
CAN BEGIN HELPING THEMSELVES.

* * *

Steuenson



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